



Draft Budget 2012/13-2014/15

Medium Term Review

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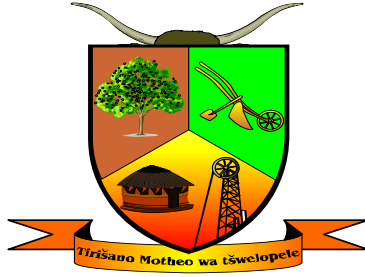
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1.1

Municipal Manager's Quality certification

I, **Motlanalo Lebepe**, the Municipal Manager of Fetakgomo Local Municipality, hereby

Certify that the budget has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act and that it is consistent with the Integrated Development Plan

Print name: _____

Municipal Manager of Fetakgomo Local Municipality

Signature : _____

Date : _____



1.2 MAYORAL FOREWORD

As is the case elsewhere, the main **statement of the problem** that this IDP/Budget attempts to **answer** is the triple problems/challenges of **unemployment, poverty** and **inequality**. This year, 2012, is so special because it marks the first review of the five year (2011/12 – 2015/16) IDP (Integrated Development Plan) / Budget. The 2012/13 IDP/ Budget Review takes this into account and acknowledges that the 2012 year is generically dedicated to recognition of countless of our people for the sacrifices made in bringing about a non-sexist, united, free, democratic and prosperous society. It is in this spirit that the first review of the IDP/Budget of this 3rd term of local government, builds on the previous terms including the 1st term (2000 - 2005) and the 2nd term (2006 - 2011). It therefore informs the municipal planning context for the 2012/13. This 2012/13 IDP/Budget review is also guided by the legal framework for developmental local government in general and in particular Chapter 5 of the Local Government: Municipal Systems Act (no. 32 of 2000) (RSA, 2000:s35). The strategic importance and the status of the IDP is conceptualised as:

- (a) the planning instrument which informs all decisions with regard to planning, management and development in the Municipality;
- (b) binds the Municipality in the exercise of its executive authority; and
- (c) binds all other persons to the extent that those parts of the IDP that impose duties or affect the rights of those persons have been passed as a by-law (s35 MSA, no. 32 of 2000).

The Municipality must give effect to its IDP and conduct its affairs in a manner which is consistent with its IDP (RSA, 2000:s36). Article 30 of the Local Government: Municipal Systems Act (no.32 of 2000) imposes the following duties unto the Executive Committee:

- (a) manage the drafting of the Municipality's IDP;
- (b) assign responsibilities in this regard to the Municipal Manager; and
- (c) submit the draft plan to the municipal Council for adoption.

These provisions define the political nature of planning within the municipal setting in particular. The Executive Committee is the political custodian of the IDP/Budget.

By embracing this year, 2012, as the year of recognizing the selflessness of our people, this IDP/Budget accentuates the legacy of hard work and focused performance we have built over the years or so. In the medium to long term, it is intended to create a more prosperous Fetakgomo through job creation, health, education and sustainable rural development and land reform.

(a) Job creation

Largely through the LED initiatives, over 200 jobs have been created since the 1st July 2011 to date. This is, in a sense, a contribution to the achievement of the overall national target for 5 Million jobs envisaged in the New Growth Path (NGP).

(b) Health

We have worked tirelessly to ensure that the Nchabeleng Health Centre is converted into a Hospital. The convention is planned for 2014/2015. This will promote the health status of the population as the fundamental human right(s). There is a dismal evidence to suggest that we are regressing in the fight against HIV/AIDS. According to the most recent antenatal care (ANC) data released by the National Department of Health on the 5th December 2011, the Sekhukhune HIV epidemiological analysis shows an upward trend, there is a statistically significant increase of 3.6% from 16.6% in 2009 to 20.2% in 2010. This result is quite appalling.

(c) Education

The Mayoral Visit to schools undertaken during the January-February 2012 was an encouraging gesture. In this regard, the best and poor performing schools were visited, *inter alia*: Telelo, Tlounare, Molohe, Madithame. In the general sense of the word, there is a lot that still need to be done in the arena of skilling our people. The triple challenges earlier-mentioned are partly due to deskilling of our people by the apartheid regime. The underutilization of the Sekhukhune College continues to be a cause for concern. We will continue to engage with relevant stakeholders to find a solution in this regard.

(d) Sustainable Rural Development and land reform

On the 27th January 2011, a substantial stride has been made. The DFA (Development Facilitation Act) approval has been granted to the Fetakgomo Local Municipality (FTM) in respect of portion 2 of the Farm Hoeraroep/515KS. The specific sub-problem statement in this regard is the subserviced and undeveloped area/land earmarked for Township Establishment. A concept paper to mitigate/remedy the situation has been developed in this regard. The restoration of the land available for development has always been integral part of our struggle for freedom and democracy. In this regard, we are engaging various stakeholders for developmental services on the acquired land. We still count on the corporation of the leaders of institutions of traditional rule (Magoshi). The long and short of this IDP/Budget is Sustainable Rural Development which encompasses a whole range of aspects and themes i.e community safety, basic services etc.

As emphasised in the 2011 Local Government Elections Manifesto of the Rulling Party, the ANC led-Fetakgomo Local Municipality commits itself to – (i) build local economies to create more employment decent work and sustainable livelihoods, (ii) improve local public services and broaden access to them, (iii) build more united, non-racial, integrated and safer communities, (iv) promote more active community participation in local government, and (v) ensure more effective, accountable and clean local government that works together with national and provincial government.

Through the document, we are strengthening our commitment to:

Make Local Government Work Better for You;

The Inclusive Agenda to Create Decent Work and Sustainable Livelihood;

Issues of Education, Health, Rural Development, Food Security and Land Reform;

Deliveriology (effective implementation) and Acceleration of Service Delivery; and

The Quest to Push back the Frontiers of Poverty.

This IDP/Budget must therefore give hope to the entirety of our local citizenry that, indeed, we are hard at work to remedy the triple challenges as stated in the introductory fragments of this Mayoral Foreword. Perhaps, the words of the founding President of the ANC Women's League Charlotte Maxeke say volume "This work is not for yourselves – kill that spirit, and do not live above your people, but live with them".

With All Our People, Working Together We Can Do More in Sustainable Rural Development!

By Her Worship,

The Mayor:

Cllr Raesetse Elizabeth Sefala

1.3. BUDGET RESOLUTIONS

In terms of section 16 (2) of the Municipal Finance Management Act, Act 56 of 2003, Mayor of a municipality must table the annual budget at a council meeting at least 90 days before the start of that financial year.

In section 17 it is further said that the budget must be a schedule in the prescribed format-

- Setting out realistically anticipated revenue for the budget year from each revenue source;
- Appropriating expenditure for the budget year under the different votes of the municipality;
- Setting out indicative revenue per source and projected expenditure by vote for the two financial years following the budget year;
- Setting out estimated revenue and expenditure by vote for the current year; and
- Actual revenue and expenditure by vote for the financial year preceding the current year.
- Any further proposed amendment to the municipality's Integrated Development Plan following the annual review of the Integrated Development Plan in terms of section 34 of the Municipal Systems Act.

Recommended resolutions

That Council;

- a) Approve the annual draft budget of the municipality, specifically appropriating the amounts for the different votes, and single and multi-year capital expenditures
- b) Approve draft tariffs for services provided by the municipality as indicated under item 2.5
- c) Approve the draft measurable performance objectives for the annual budget for the budget year as indicated in item 2.6.
- d) Approval of the entire draft budget related policies or amendments to the policies indicated in budget document.

1.4 Executive Summary

This budget compiled in line with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009 provides comparative financial over a seven year period commencing in the 2008/2009 budget year to 2014/15 budget year.

The budget complies with various budget circular introduced since the beginning of MFMA reforms in 2004, the latest being circular 58.

The proposed 2012/13 budget is 75.7 million, 81.1 million increasing to 90.7 million in 2014/15 over the medium term revenue expenditure framework. This means the budget increased by 287.09 percent from 2008/09 financial year to 2012/13 budget year and will increase by a further 82.5 percent over the medium term.

The budget continues to rely heavily on the grants allocated from the National government of 62.6 million, 69 million and 74.6 million in 2012/13, 2013/14 and 2014/15 respectively. The grant revenue represents 84%, 84.8 and 80.9% in 2012/13, 2013.14 and 2014/15 respectively.

Grant revenue was 93.5%, 97.8% and 88% in 2008/09, 2009/10 and 2010/11 budget years. This shows a steady but slow decline in grand dependency over the seven year period.

The capital budget for the medium term 2012/13-2014/15 will be 20.3 million, 21.3 million 24 .6 million respectively mainly funded by the National allocation Municipal Infrastructure Grant (MIG).

The following assumptions were used in compiling the budget;

- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centers to minimise wastage.
- Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set based on trends.
- Follow the national guide on salary and CPI projections.

1.4.1 Operating budget framework

The proposed operating revenue amounts R 59 million while operating expenditure amount R 57.8 million resulting in an operating surplus of R 1.5 million. The operating revenue grows by 7.2 per cent while operating expenditure grows by 10.2 percent for 2012/13. Over the medium term, revenue increases by 17.6% while expenditure increases by 15.7%.

A budget provision for doubtful debts has been set at 95% for refuse removal and property rates. This is based on the current year trends where less than 1% of the budgeted revenue has been received.

	Adjusted Budget 2011/12 Budget year	Proposed Budget 2012/13 Budget	Estimate 2013/14	Estimate 2014/15
Revenue	53 883	59 319	64 573	70 308
Expenditure	52 551	57 818	62 188	66 888
Surplus/ (Deficit) excluding capital contributions	1 332	1 501	2 385	3 420
Capital grants & contributions	14 687	17 954	18 962	23 857
Cash backed accumulated funds		928	47	1 238
Surplus including capital grants & contributions	16 019	20 339	21 347	24 647

A total of R19.4 million is available to fund capital budget in the budget year. Capital budget amounts to R20.3 million meaning that the budget will not be sufficient to finance the entire budget. The balance of R 928 thousands will be finance by accumulated funds not committed for other purposes.

1.4.2 Revenue per source

	Adjusted Budget 2011/12 Budget year R 000	Proposed Budget 2012/13 Budget R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Property rates	920	920	954	1 012
Services charges-refuse	1 800	2 304	2 442	2 589
Service charges-other	140	130	108	112
Rental of office facilities	271	203	262	277
Interest received	1 100	1 100	1 166	1 236
Interest on outstanding debtors	60	66	70	74
Fines	200	200	212	225
Licenses & permits	1 400	1 600	1 800	2 100
Agency fees	600	750	795	843
Operating grants	44 182	49 846	53 842	58 318
Other	3 210	2 200	2 900	3 297
Total operating revenue	53 883	58 044	62 343	68 262

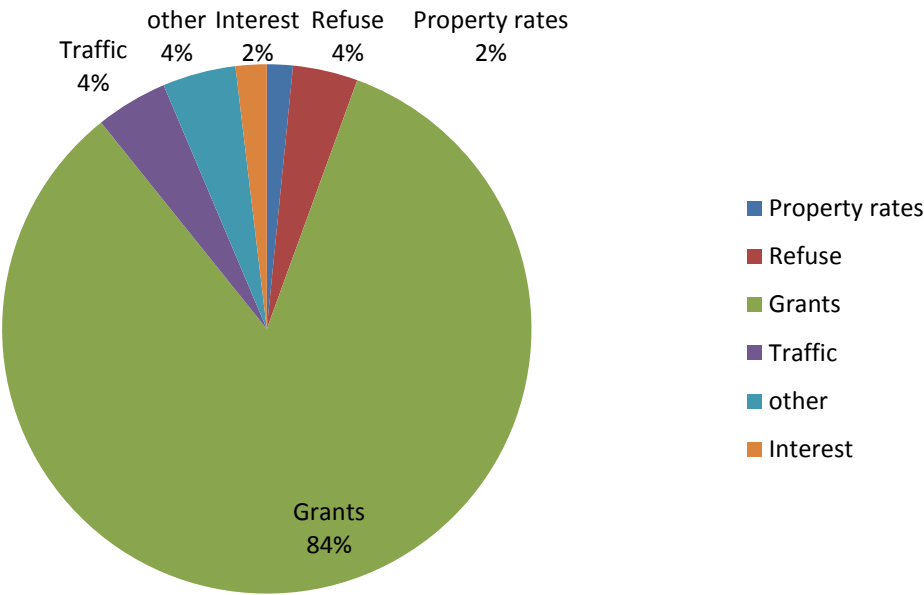
Revenues from property rates and refuse have been realized at just 1% of the budget in the current financial year. The projected income of 5% which are based billing less forgone income is expected to be realized in the budget year. Management is developing a strategy with regarding to the two revenue sources as well as to improve the policies.

A provision of 95% is made for doubtful debts regarding property rates taxes and refuse removal

Other income amounting to R 2.2 million is based on projected VAT inputs from grants receipts.

Council receives the following grants; equitable share, Municipal Finance Management Grant (FMG), Municipal Systems Improvement Grant (MSIG) and EPWP incentive Grant. These generate a total of R 48.5 million.

Revenue per source chart



1.4.3 Operating expenditure framework

	Adjusted Budget 2011/12 Budget year R 000	Proposed Budget 2012/13 Budget R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Employee related costs	23 750	26 758	28 541	30 581
Remuneration of councilor	6 962	7 006	7 426	7 946
Debt Impairment	2 038	2 999	2 474	1 524
Depreciation & asset impair	1 761	2 427	2 809	2 950
Finance charges	105	85	90	98
Bulk purchases	1 030	1 300	1 600	2 000
Contracted services	1 840	1 913	2 028	2 200
Other expenditure	15 065	15 329	17 216	19 586
Total operating revenue	52 551	57 818	62 187	66 887

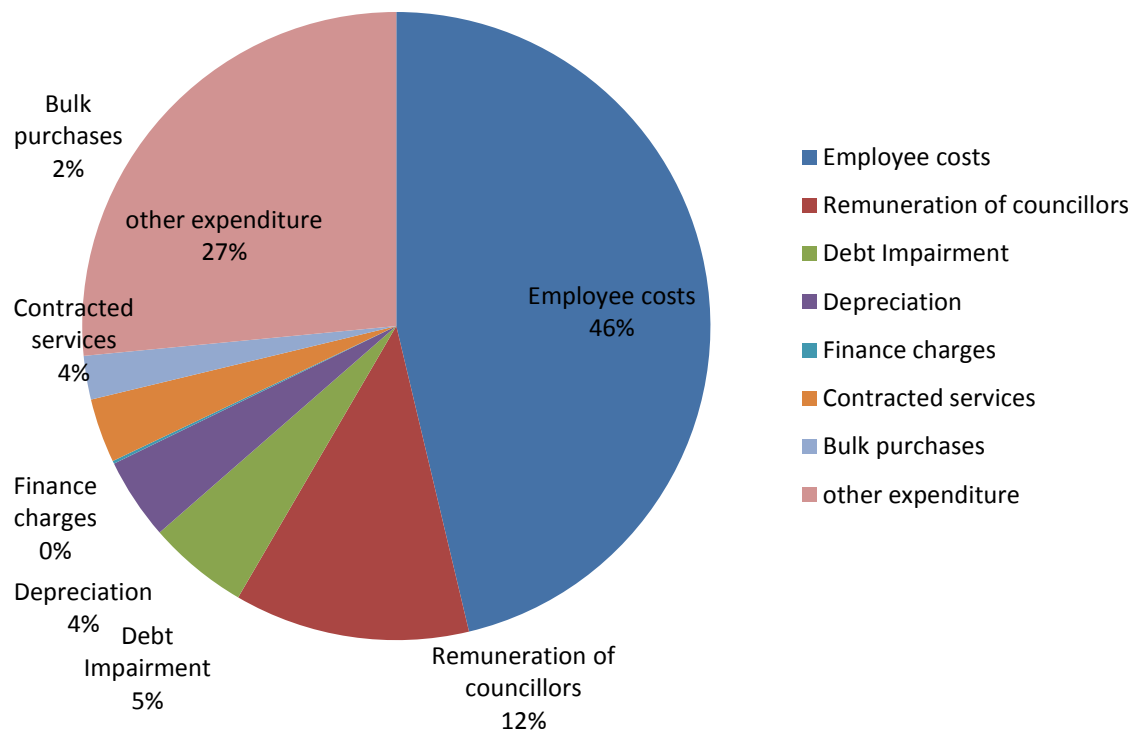
The Municipality employee cost component has grown considerably over the review period 2009-2015. The municipality had 41, 56, 61 and 70 employees 2009/10-2012/13 budget years respectively. The cost Council 14,8 million, 18,7 million, 23,7 million and 26 million in the same period. The percentage is even higher when measured against the operating budget which is 46%, 45.7% and 44.7% of the medium term.

Council has a total of 25 Councilors and five traditional leaders who receive a sitting allowance. The Mayor, the speaker and the chief whip are all fulltime office bearers.

Administrative operating expenses were reviewed in order to identify and curb wastage. This resulted in a small increase of 264 thousands.

Bulk purchases of R 1.3 million relates to provision of free basic electricity to indigents of the municipality. The indigent policy indicates that all households earning a combined income not exceeding R1 650.00

Expenditure per type chart



1.4.4 Assumptions used in preparing the expenditure

Circular 58 of the National Treasury advice municipalities to make provision for cost of living allowance of 5% above the CPI of 5.4% projected for 2012/13. This effectively takes salary increases to about 10.4% in 2012/13. This budget has however allocated 7.5% salary increase based on the salary trends over the last five years. Accumulated funds will be utilized if salary negotiations end on higher salary agreement above 7.5%

Provision for doubtful debts is increased to 95% based on collection levels of the current year. This provision should not suggest that council is giving up on efforts to collect revenue from property rates or refuse removal.

The indigent register has been reviewed, an exercise that resulted in half of the beneficiaries dropping from the list as their conditions of living had improved. It is based on these understanding that the budget is left unchanged at 2011 budget figures although electricity costs have gone up.

While the operating expenses are rising annually, the budget is considering various ways of reducing recurring expenditure by promoting the green economy, monitoring travelling expensive and removing the nice to have altogether.

Service delivery programmes have being evaluated and additional funds provided where necessary.

1.4.5 Capital expenditure

	Adjusted Budget 2011/12 Budget year R 000	Proposed Budget 2012/13 Budget R 000	Estimate 2013/14 R 000	Estimate 2014/15 R 000
Public Contributions and Grants	14 687	17 910	18 914	19 989
Operating surplus	-	1 501	2 385	3 420
Accumulated funds	2 544	928	47	1 238
Total	17 231	20 339	21 346	24 647

A total of R20.3 million will be spend on capital budget of which R 928 thousands will be contributed from the current year budget as well as cash backed accumulated funds.

Performance indicators for capital budget

- Number of high mast lights erected and number of villages provided with lights
- Percentage of households with access to community halls within 2 kilometer radius.
- Percentage of households with access to sports facilities within the 2 kilometer radius.
- Number of cemeteries upgraded with fencing and ablution facilities.
- Percentage of SMME's with access to paved hawkers stalls and the number of units produced
- Additional library constructed and the number of households accessing the libraries.
- Additional cost of infrastructure provided for refuse removal.

Budget tables

LIM474 Fetakgomo - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard										
<i>Governance and administration</i>		26,069	41,628	30,012	37,016	37,292	37,292	39,982	43,689	47,708
Executive and council		–	–	1,730	2,028	2,028	2,028	2,693	2,920	3,160
Budget and treasury office		1,381	1,155	9,254	11,884	12,180	12,180	9,608	10,752	12,077
Corporate services		24,688	40,472	19,028	23,105	23,085	23,085	27,681	30,017	32,471
<i>Community and public safety</i>		404	512	3,537	6,273	7,064	7,064	13,136	13,688	14,814
Community and social services		404	512	3,537	6,273	7,064	7,064	13,136	13,688	14,814
<i>Economic and environmental services</i>		–	–	22,990	24,213	24,213	24,213	24,587	26,110	27,776
Planning and development		–	–	22,990	24,213	24,213	24,213	24,587	26,110	27,776
Total Revenue - Standard	2	26,472	42,140	56,539	67,502	68,570	68,570	77,705	83,487	90,298
Expenditure - Standard										
<i>Governance and administration</i>	-	23,060	28,098	30,295	33,771	35,024	35,024	37,977	40,227	43,821
Executive and council		2,204	2,238	1,829	2,902	2,862	2,862	2,670	2,835	3,037
Budget and treasury office		4,328	5,563	8,516	8,585	8,620	8,620	9,488	9,514	9,878
Corporate services		16,528	20,297	19,950	22,283	23,542	23,542	25,819	27,878	30,905
<i>Community and public safety</i>		–	–	4,016	7,824	8,946	8,946	11,107	12,182	12,238
Community and social services		–	–	4,016	7,824	8,946	8,946	11,107	12,182	12,238
<i>Economic and environmental services</i>		4,294	5,408	6,687	9,633	8,580	8,580	8,734	9,779	10,828
Planning and development		4,294	5,408	6,687	9,633	8,580	8,580	8,734	9,779	10,828
Total Expenditure - Standard	3	27,355	33,506	40,998	51,228	52,551	52,551	57,818	62,188	66,887
Surplus/(Deficit) for the year		(883)	8,634	15,541	16,275	16,019	16,019	19,887	21,299	23,411

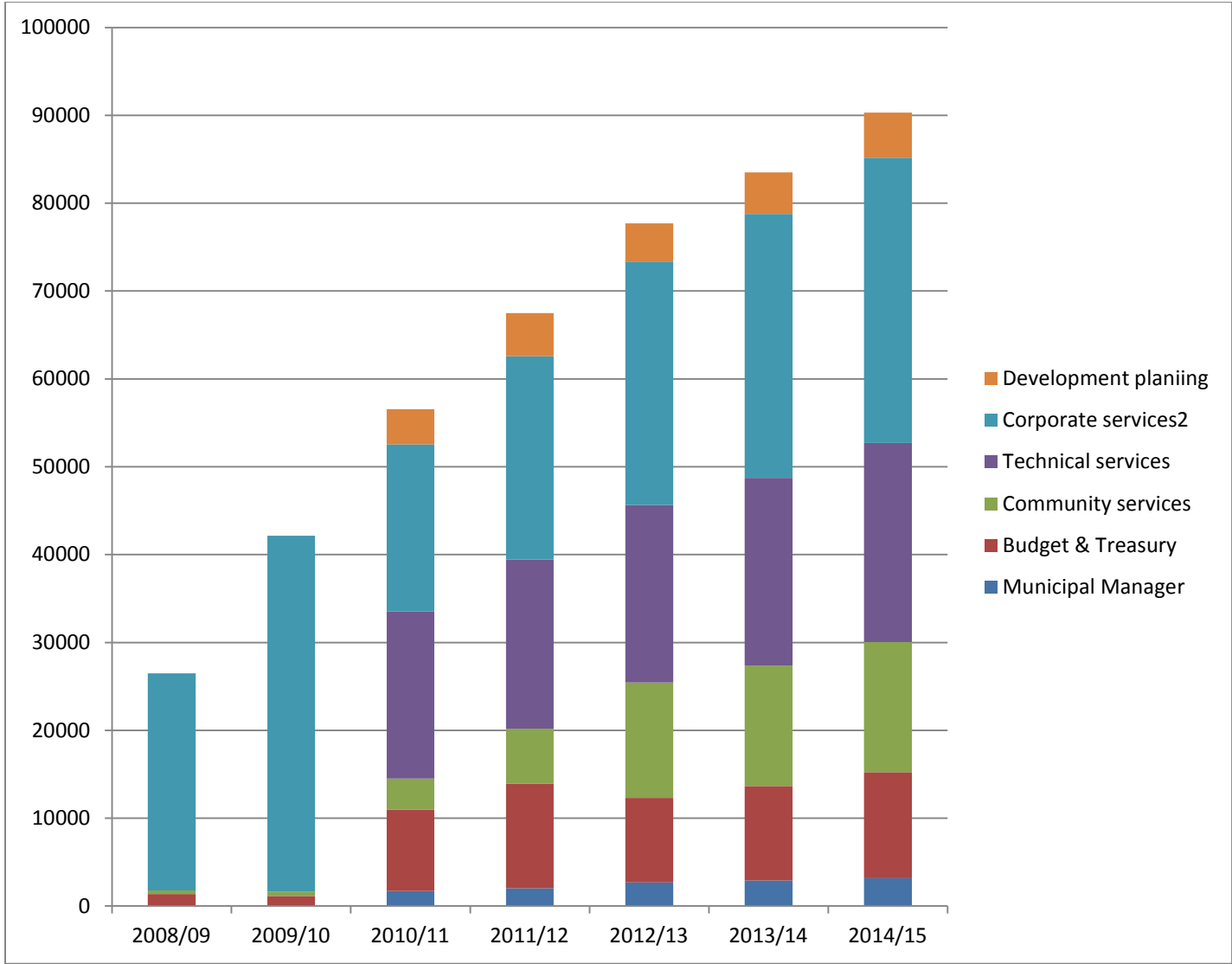
LIM474 Fetakgomo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote	1									
Vote 1 - Corporate Services		24,688	40,472	19,028	23,105	23,085	23,086	27,681	30,017	32,471
Vote 2 - Municipal Manager		–	–	1,730	2,028	2,028	2,028	2,693	2,920	3,160
Vote 3 - Budget & Treasury		1,381	1,155	9,254	11,884	12,180	12,180	9,608	10,752	12,077
Vote 4 - Community										
Services		404	512	3,537	6,273	7,064	7,064	13,136	13,688	14,814
Vote 5 - Technical Services		–	–	18,988	19,269	19,269	19,269	20,228	21,384	22,661
Vote 6 - Development										
Planning		–	–	4,003	4,945	4,945	4,945	4,359	4,727	5,116
Total Revenue by Vote	2	26,472	42,140	56,539	67,502	68,570	68,571	77,705	83,487	90,298
Expenditure by Vote to be appropriated	1									
Vote 1 - Corporate Services		16,528	20,297	19,950	22,283	23,542	23,542	25,819	27,878	30,905
Vote 2 - Municipal Manager		2,204	2,238	1,829	2,902	2,862	2,862	2,670	2,835	3,037
Vote 3 - Budget & Treasury		4,328	5,563	8,516	8,585	8,620	8,620	9,488	9,514	9,878
Vote 4 - Community										
Services		–	–	4,016	7,824	8,946	8,946	11,107	12,182	12,238
Vote 5 - Technical Services		–	–	3,274	4,471	3,500	3,500	4,483	5,077	5,711
Vote 6 - Development										
Planning		4,294	5,408	3,413	5,162	5,081	5,081	4,251	4,702	5,117
Total Expenditure by Vote	2	27,355	33,506	40,998	51,228	52,551	52,551	57,818	62,188	66,887
Surplus/(Deficit) for the year	2	(883)	8,634	15,541	16,275	16,019	16,020	19,887	21,299	23,411

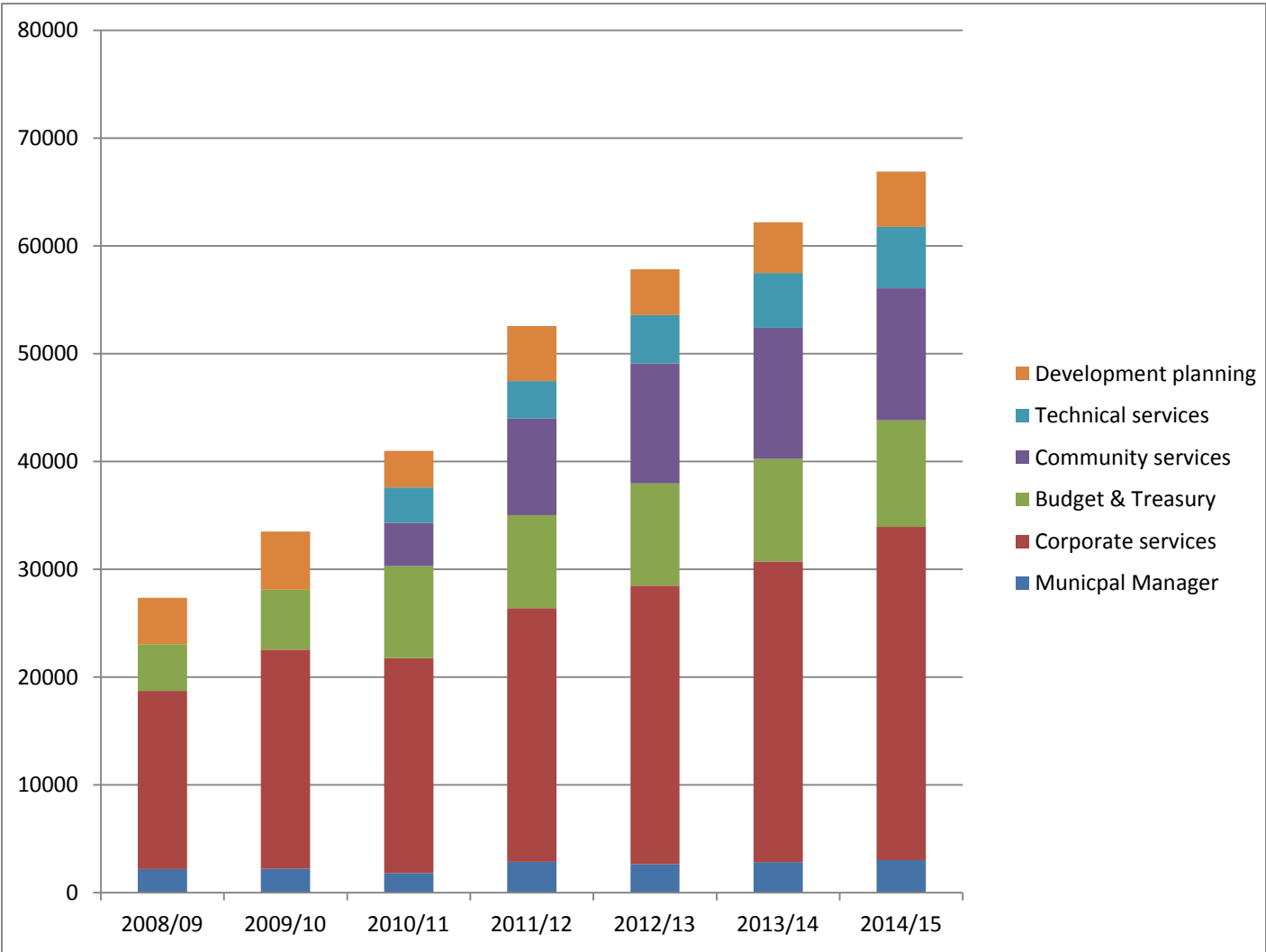
LIM474 Fetakgomo - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote	1									
Vote 1 - Corporate Services		24,688	40,472	19,028	23,105	23,085	23,086	27,681	30,017	32,471
Vote 2 - Municipal Manager		–	–	1,730	2,028	2,028	2,028	2,693	2,920	3,160
Vote 3 - Budget & Treasury		1,381	1,155	9,254	11,884	12,180	12,180	9,608	10,752	12,077
Vote 4 - Community Services		404	512	3,537	6,273	7,064	7,064	13,136	13,688	14,814
Vote 5 - Technical Services		–	–	18,988	19,269	19,269	19,269	20,228	21,384	22,661
Vote 6 - Development Planning		–	–	4,003	4,945	4,945	4,945	4,359	4,727	5,116
Total Revenue by Vote	2	26,472	42,140	56,539	67,502	68,570	68,571	77,705	83,487	90,298
Expenditure by Vote to be appropriated	1									
Vote 1 - Corporate Services		16,528	20,297	19,950	22,283	23,542	23,542	25,819	27,878	30,905
Vote 2 - Municipal Manager		2,204	2,238	1,829	2,902	2,862	2,862	2,670	2,835	3,037
Vote 3 - Budget & Treasury		4,328	5,563	8,516	8,585	8,620	8,620	9,488	9,514	9,878
Vote 4 - Community Services		–	–	4,016	7,824	8,946	8,946	11,107	12,182	12,238
Vote 5 - Technical Services		–	–	3,274	4,471	3,500	3,500	4,483	5,077	5,711
Vote 6 - Development Planning		4,294	5,408	3,413	5,162	5,081	5,081	4,251	4,702	5,117
Total Expenditure by Vote	2	27,355	33,506	40,998	51,228	52,551	52,551	57,818	62,188	66,887
Surplus/(Deficit) for the year	2	(883)	8,634	15,541	16,275	16,019	16,020	19,887	21,299	23,411

Operating revenue chart per vote



Operating expenditure per vote chart



LIM474 Fetakgomo - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand	1										
Revenue By Source											
Property rates	2	–	–	–	900	900	900	–	900	954	1,012
Property rates - penalties & collection charges					20	20	20		20	21	22
Service charges - refuse revenue	2	–	–	–	1,800	1,800	1,800	–	2,304	2,442	2,589
Service charges - other		97	264	195	164	140	140		130	108	112
Rental of facilities and equipment		208	143	145	300	271	271		203	262	277
Interest earned - external investments		1,317	718	724	800	1,100	1,100		1,100	1,166	1,236
Interest earned - outstanding debtors					60	60	60		66	70	74
Fines					100	200	200		200	212	225
Licences and permits		85	141	264	1,200	1,400	1,400		1,600	1,800	2,100
Agency services				371	600	600	600		750	795	843
Transfers recognised - operational		22,445	29,408	36,760	43,672	44,182	44,182		50,322	53,842	58,318
Other revenue	2	1	236	2,114	320	3,210	3,210	–	2,200	2,900	3,500
Total Revenue (excluding capital transfers and contributions)		24,153	30,911	40,572	49,935	53,883	53,883	–	59,795	64,573	70,308
Expenditure By Type											
Employee related costs	2	10,850	14,896	18,772	24,792	23,750	23,750	–	26,758	28,541	30,581
Remuneration of councillors		5,121	5,626	5,737	6,962	6,962	6,962		7,006	7,427	7,947
Debt impairment	3			44	1,267	2,038	2,038		2,999	2,475	1,525
Depreciation & asset impairment	2	1,636	1,673	2,018	1,661	1,761	1,761	–	2,427	2,810	2,950
Finance charges		74	66	193	80	105	105		85	91	98
Bulk purchases	2	563	836	1,038	1,430	1,030	1,030	–	1,300	1,600	2,000
Other materials	8										
Contracted services		736	910	873	1,000	1,840	1,840	–	1,914	2,028	2,200
Other expenditure	4, 5	8,375	9,498	12,324	14,036	15,065	15,065	–	15,329	17,216	19,586
Total Expenditure		27,355	33,506	40,998	51,228	52,551	52,551	–	57,818	62,188	66,887
Surplus/(Deficit)		(3,202)	(2,596)	(426)	(1,292)	1,332	1,332	–	1,976	2,385	3,421
Transfers recognised - capital		2,321	11,230	15,967	14,687	14,687	14,687		17,910	18,914	19,990
Surplus/(Deficit) after capital transfers & contributions		(882)	8,634	15,541	13,395	16,019	16,019	–	19,887	21,299	23,411
Surplus/(Deficit) after taxation		(882)	8,634	15,541	13,395	16,019	16,019	–	19,887	21,299	23,411
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(882)	8,634	15,541	13,395	16,019	16,019	–	19,887	21,299	23,411
Surplus/(Deficit) for the year		(882)	8,634	15,541	13,395	16,019	16,019	–	19,887	21,299	23,411

LIM474 Fetakgomo - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Capital expenditure - Vote	2										
Multi-year expenditure to be appropriated											
Vote 1 - Corporate Services		1,837	1,243	2,935	1,815	(508)	1,307	–	2,385	2,170	790
Vote 2 - Municipal Manager		–	–	–	100	–	100	–	–	–	–
Vote 3 - Budget & Treasury		–	–	–	–	–	–	–	–	–	–
Vote 4 - Community Services		1,307	2,574	3,776	–	–	–	–	6,847	3,670	4,300
Vote 5 - Technical Services		–	–	–	–	–	–	–	83	57	57
Vote 6 - Development Planning		–	–	–	–	–	–	–	–	–	–
Vote 7 - Infrastructure		1,111	6,207	5,065	723	4,007	4,730	–	4,857	15,000	19,500
Vote 8 - Socio-Economic		130	1,930	6,839	14,562	(3,468)	11,094	–	6,166	450	–
Vote 9 - Local Economic Development		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	4,385	11,954	18,616	17,200	31	17,231	–	20,339	21,347	24,647
Total Capital Expenditure - Vote		4,385	11,954	18,616	17,200	31	17,231	–	20,339	21,347	24,647
Capital Expenditure - Standard	3										
Governance and administration		–	–	–	1,915	1,407	1,407	–	2,385	2,170	790
Executive and council					100	100	100				
Budget and treasury office					1,815	1,307	1,307		2,385	2,170	790
Corporate services					14,562	11,094	11,094	–	13,013	4,120	4,300
Community and public safety		–	–	7,851	14,562	11,094	11,094	–	13,013	4,120	4,300
Community and social services				7,851	14,562	11,094	11,094		13,013	4,120	4,300
Economic and environmental services		–	–	9,324	723	4,730	4,730	–	4,941	15,057	19,557
Planning and development				9,324	723	4,730	4,730		4,941	15,057	19,557
Trading services		–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Standard	3	–	–	17,175	17,200	17,231	17,231	–	20,339	21,347	24,647
Funded by:	4										
National Government				16,935	14,562	14,562	14,562		17,654	19,177	23,857
Provincial Government											
Transfers recognised - capital	4	–	–	16,935	14,562	14,562	14,562	–	17,654	19,177	23,857
Public contributions & donations	5										
Borrowing	6										
Internally generated funds				240	2,190	2,221	2,221		2,685	2,170	790
Total Capital Funding	7	–	–	17,175	16,752	16,783	16,783	–	20,339	21,347	24,647

LIM474 Fetakgomo - Table A6 Budgeted Financial Position

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
ASSETS											
Current assets											
Cash		5,336	10,859	8,739	5,684	9,252	9,252		8,577	8,971	12,547
Call investment deposits	1	5,087	–	–	–	–	–	–	–	–	–
Consumer debtors	1	–	176	112	–	–	–	–	3,812	4,950	4,420
Other debtors		879	2,985	1,842	1,029	3,520	3,520		264	351	481
Current portion of long-term receivables											
Inventory	2	87	184	111	90	92	92		86	93	99
Total current assets		11,389	14,204	10,805	6,803	12,864	12,864	–	12,739	14,365	17,547
Non current assets											
Long-term receivables											
Investments											
Investment property											
Investment in Associate											
Property, plant and equipment	3	31,161	41,688	58,132	62,150	63,112	63,112	–	80,062	96,429	117,336
Agricultural											
Biological											
Intangible											
Other non-current assets											
Total non current assets		31,161	41,688	58,132	62,150	63,112	63,112	–	80,062	96,429	117,336
TOTAL ASSETS		42,550	55,892	68,937	68,953	75,976	75,976	–	92,801	110,794	134,883
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	96	73	140	–	–	–	–	267	213	126
Consumer deposits											
Trade and other payables	4	11,572	19,561	7,732	2,420	7,460	7,460	–	4,481	6,953	3,388
Provisions											
Total current liabilities		11,668	19,634	7,872	2,420	7,460	7,460	–	4,748	7,166	3,514
Non current liabilities											
Borrowing		128	55	129	–	–	–	–	568	430	256
Provisions		–	–	–	–	–	–	–	–	–	–
Total non current liabilities		128	55	129	–	–	–	–	568	430	256
TOTAL LIABILITIES		11,796	19,690	8,001	2,420	7,460	7,460	–	5,316	7,596	3,770
NET ASSETS	5	30,754	36,202	60,936	66,533	68,516	68,516	–	87,485	103,198	131,113
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		30,754	36,202	60,936	66,533	68,516	68,516		87,485	103,198	131,113
Reserves	4	–	–	–	–	–	–	–	–	–	–
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	30,754	36,202	60,936	66,533	68,516	68,516	–	87,485	103,198	131,113

**LIM474 Fetakgomo - Table A7 Budgeted
Cash Flows**

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		1,672	914	2,681	5,583	5,583	–	5,103	4,910	4,706	5,890
Government - operating	1	22,995	28,984	35,053	43,672	44,182	17,847	46,571	51,612	56,272	59,782
Government - capital	1	2,321	11,230	15,967	14,687	14,687	–	17,954	18,962	23,857	19,989
Interest		1,317	718	724	800	1,100	–	1,100	1,166	449	1,236
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(23,427)	(29,280)	(38,182)	(48,219)	(48,648)	(48,648)	(52,307)	(56,812)	(62,314)	(64,887)
Finance charges		(74)	(28)	(152)	(80)	(105)	(105)	(85)	(91)	(98)	(158)
Transfers and Grants	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		4,802	12,538	16,091	16,443	16,799	(30,905)	18,335	19,747	22,872	21,852
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	98	(5)	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors		–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		(465)	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(5,524)	(12,105)	(18,522)	(16,024)	(16,024)	(16,024)	(18,305)	(19,212)	(19,718)	(22,646)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(5,989)	(12,006)	(18,528)	(16,024)	(16,024)	(16,024)	(18,305)	(19,212)	(19,718)	(22,646)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		(82)	(96)	141	(86)	(86)	–	(168)	(141)	(112)	(189)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(82)	(96)	141	(86)	(86)	–	(168)	(141)	(112)	(189)
NET INCREASE/(DECREASE) IN CASH HELD		(1,270)	435	(2,296)	332	689	(46,929)	(138)	394	3,043	(983)
Cash/cash equivalents at the year begin:	2	11,228	9,958	10,394	8,563	8,563	8,714	8,563	8,714	9,109	12,152
Cash/cash equivalents at the year end:	2	9,958	10,394	8,098	8,895	9,252	(38,215)	8,425	9,109	12,152	11,169

LIM474 Fetakgomo - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Cash and investments available											
Cash/cash equivalents at the year end	1	9,958	10,394	8,098	8,895	9,252	(38,215)	8,425	9,109	12,152	12,152
Other current investments > 90 days		465	465	641	(3,211)	–	47,467	(8,425)	(532)	(3,181)	395
Non current assets - Investments	1	–	–	–	–	–	–	–	–	–	–
Cash and investments available:		10,423	10,859	8,739	5,684	9,252	9,252	–	8,577	8,971	12,547
Application of cash and investments											
Unspent conditional transfers		4,589	7,790	1,002	2,000	4,807	4,807	–	1,795	1,918	1,193
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2										
Other working capital requirements	3	3,220	8,086	5,032	(632)	368	2,653	–	295	2,428	2,195
Other provisions				44	1,267	2,038	2,038	2,999	2,475	1,525	
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	1,636	1,673	2,018	1,661	1,761	1,761	2,427	2,810	2,950	
Total Application of cash and investments:		9,445	17,549	8,097	4,296	8,974	11,259	5,426	7,376	8,820	3,388
Surplus(shortfall)		978	(6,691)	643	1,388	278	(2,007)	(5,426)	1,201	151	9,160

LIM474 Fetakgomo - Table A10 Basic service delivery measurement

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Refuse:</u>										
Removed at least once a week										
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	9,000	9,000	9,000	7,650	9,000	13,000
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	20,350	19,500	16,000
<i>Below Minimum Service Level sub-total</i>		-	-	-	9,000	9,000	9,000	28,000	28,500	29,000
Total number of households	5	-	-	-	9,000	9,000	9,000	28,000	28,500	29,000
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free minimum level service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		-	-	-	-	-	-	2,000	2,600	3,500
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (free sanitation service)		-	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed once a week)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided (minimum social package)		-	-	-	-	-	-	-	-	-
<u>Highest level of free service provided</u>										
Electricity (kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (average litres per week)		-	-	-	-	-	-	720	936	1,470
<u>Revenue cost of free services provided (R'000)</u>	9									
Property rates (R15 000 threshold rebate)		-	-	-	13,590	13,590	13,590	13,590	13,590	13,590
Property rates (other exemptions, reductions and rebates)		-	-	-	-	-	-	42,33	84,66	84,66
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Electricity/other energy		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	720	936	1,470
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Total revenue cost of free services provided (total social package)		-	-	-	13,590	13,590	13,590	56,64	99,18	99,72

Supporting documents

2.1 Budget Process Overview

IDP/Budget Process for 2011/12

Section **21**(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section **28**(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

Below is the schedule for the IDP/Budget process for the 2012/2013 Financial Year as adopted by Council for the review of 2012/13-2014/14 budget:

Table 5: IDP/Budget Process for the 2012/2013

As is customary, three nodal public participation sessions were held in order to receive and synthesise community input into this IDP/Budget. The sessions took place on the 28/09/2011 for the Atok Node, 04th /10/2011 for Apel & Strydkraal Node and 13th/10/2011 for Mphanama Nodes.

The IDP Steering Committee, (held on 01/09/2011), village based and wide municipal public participations sessions held on the 01st of November 2011, data from the questionnaires submitted by the wards, one-to-one interview studies with the ward councillors and myriad of alignment meetings helped a great deal in documenting this IDP/Budget.

A Mid-term strategic lekgotla was convened on the 18th-21 January to assess the implementation of the current year budget as well as to review strategies and budget for 2012/13-2014/14 Medium term revenue expenditure framework.

The strategic *lekgotla* was further followed by consultations with municipal departments, the provincial treasury and the IDP/Budget steering committee.

2.2 Overview of alignment of annual budget with IDP

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

The table below depicts municipal priorities per strategic agenda.

LIM474 Fetakgomo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand												
Improve own revenue enhancement	Ensure collection of billed revenue on the following sources											
	Property rates						920	920	920	920	976	1,034
	Refuse Removal						1,800	1,800	1,800	2,304	2,442	2,589
	License & permits			85	141	264	1,200	1,400	1,400	1,600	1,800	2,100
	Rental			208	143	145	300	271	271	203	262	277
	Agency					371	600	600	600	750	795	843
	Fines						100	200	200	200	212	225
	Transfer Recognised-operational			22,445	29,408	36,760	43,672	44,182	44,182	50,322	53,842	58,318
	<i>Other Revenue</i>			3,734	12,447	19,000	18,911	19,197	19,197	21,406	23,158	24,912
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	26,472	42,140	56,539	67,502	68,570	68,570	77,705	83,487	90,298

2.3 Measurable performance objectives

Fetakgomo Local Municipality's development strategies: meeting the development challenges

The development strategies are the product of the strategic planning session. The actual strategies detailed in tabular perspective below orients towards the achievement of the strategic priorities, objectives and outcomes as flagged supra (in the previous sections of this chapter). They are arranged according to Key Performance Areas (KPAs) / respective output, thereby beginning with spatial rationale – the overarching purpose is to reconfigure the municipal space economy from a spatial perspective.

1. Spatial rationale (Output 04)

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
Spatial Rationale	Inaccessibility of land	To promote compatible land use and development	Stakeholder engagements (traditional leaders, Dept of Rural Dev & Land Reform) for prompt & easy land acquisition	Infrastructural investment & development
	Unresolved land claim		Call for an engagement between the Dept of Rural Dev and Land Reform (Land Claims Section), House of Traditional Leaders, SDM & relevant stakeholders to expedite land claim resolution	Peaceful rural development
	Land invasion		Engage the COGHSTA& traditional authorities on land use issues in order to create conducive environment for sustainable development	Social cohesion
			Develop and implement mechanisms to protect land which is earmarked for	

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			development	
	Dispersed settlement, uncoordinated & chaotic land use		Enforcement and implementation of land development policies i.e ensure proper co-ordination of land use development & management	Compatible rural development & environmental sustainability
			Identify & protect strategic areas for promotion of clusters & integrated development	Sustainable human settlement & effective information
	Unease location of spaces within the Municipality		Lobby for / initiate own GIS	
	Environmental problems	To raise community awareness about environmental issues	Undertake environmental awareness i.e advocate disengagement with wood & encourage solar and other sources of energy friendly to environment	Clean, safe and healthy environment

2. Municipal transformation and organisational development (Output 01 and Output 07)

The long-term goal of the municipality is to have an organisation that is transformed, promote skills (competency) development of officials and councillors and development of policies and by-laws that promote service delivery and sound organisational management.

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
Municipal transformation and organisational development	Inadequate institutional governance systems	To strengthen institutional efficiency and governance	Review and implementation of municipal planning frameworks, e.g. IDP/Budget, Communication Strategy just to mention a few	Synchronised planning, credible IDP/Budget
			By-laws: Implementation of the approved, finalisation of outstanding, design and identification new by-laws	Improved regulatory environment
			Implementation of Disaster Recovery Plan (DRP)	Data retrieval/storage
			Enhance & improve legislative compliance	Attainment of transformation & strengthening of levels of institutionalisation
			Ensure provision of adequate & reliable information management systems	Effective and efficient information management
			Ensure realistic human resources development and effective Human Resource Management	Improved institutional performance

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			Engage various stakeholders for training programmes support	
			Alignment of training programmes with needs	
			Ensure implementation of Performance Management System	Institutional accountability & attainment of municipal goals
			Implementation of Anti-Corruption and Fraud Prevention Strategy	Prevention of corruption & enhanced institutional accountability
			Ensure provision of efficient fleet management	Sustainable transport service
			Maximise monitoring, evaluation and reviewing of accountability systems	Improved transparency and fairness
			Provide effective legal services	Maximum compliance
			Ensure maintenance of municipal facilities	Safe environment
			Ensure compliance to applicable labour legislation	Productive & performance focused personnel & maximum compliance to legislation
			Mobilise for empowerment of management forums i.e IDP forum, LED forum etc	Functional forums
			Engage SDM, COGHSTA,	More accountable

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			LEDET & MDB in devolving some of the feasible powers & functions i.e water provisions, roads and trade regulations etc.	Municipality, improved viability & increased role in bringing improved quality of life to local community
		To improve institutional capacity for FTM	Lobby for partnership with stakeholders in favour of popularisation & collective implementation of MTAS (Municipal Turn Around Strategy)	Municipal transformation, organisational development & good governance
	Reconfiguration of Municipalities		Lobby for partnership in favour of FTM retaining its institutional establishment in view of the sterling municipal performance highlighted in the Analysis Phase as well as mitigating strategies entailed .	Sustainability of FTM as a leading & well-government Municipality
			Reconfiguration with Tubatse as a compromise owing to the dominant identical economies of the two as the largest mining economies in the district	

3. Service delivery and infrastructure development/investment (Output 02)

This set of development strategies addresses the provision of basic services with improved infrastructure. The aim is to improve residents' quality of life through eliminating poverty and unemployment, improved

literacy levels and reduced dependency ratios. The provision of the following services is seen as especially important: integrated human settlements, water, sanitation, electricity, roads, education, health and social development and safety and security.

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
Service Delivery and Infrastructure Investment	Shortage of 3484 housing units	To facilitate provision of affordable housing to 3484 residents/families	Negotiate with COGHSTA for provision of adequate housing units	Access to housing by the needy
			Linking housing provision to available SDF, engineering infrastructure and all other related spatial plans	Promotion of compact settlements
			Monitor execution of feasibility studies prior construction to enable quality infrastructure	Reliable and safe housing
			Facilitate Quality Assurance	Satisfied beneficiaries
			Explore opportunities for construction of social housing	Alternative housing schemes
			Identify strategic areas for large scale housing sites with potential for good supportive infrastructure	Integrated human settlement
			Ensure that low cost housing is integrated into existing villages	Preservation of cultural settlement patterns
			Engage COGHSTA for completion of all previous	Satisfied beneficiaries

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			housing allocations	
	Shortage of portable water and reliable water sources	To facilitate access to portable water to villages through SDM engagements	Identify and prioritise villages with no water infrastructure	Access to water
			Submit to SDM for prioritisation of extension on bulk water to new areas	
			Monitor execution of feasibility studies prior construction to enable quality infrastructure	Quality assurance
	Poor operation and maintenance of water infrastructure	To facilitate Operation and Maintenance	Highlight to SDM for improved and acceptable turnaround time	Timeous response
			Highlight to the SDM the need for alignment of WSP to WSDP	Alignment
	Insufficient basic level sanitation services (90%) & unsanitary environment	To facilitate access to basic level sanitation infrastructure	Negotiate with COGHSTA& SDM for allocation of sufficient sanitation units to meet national target	Improved access to healthy sanitation
			Monitor execution of feasibility studies prior construction to enable quality infrastructure	Quality assurance
			Engage all targeted communities in sanitation awareness/education	Informed communities
			Facilitate monitoring of sanitation projects	Satisfied beneficiaries

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
	Post connection electricity backlog (12%)	To facilitate provision of electricity post connections	Engage ESKOM in prioritisation of villages in line with the IDP's priority list	Broad coverage electrification
			Update data on households that need Post Connections with possibility of new projects	Access to electricity by all households
			Ensure availability of Business Plans for non-electrified households	Broad coverage electrification
	Declining statistics from FBE benefit to Non-collection from FBE configured beneficiaries	To improve FBE benefit to all qualifying beneficiaries	Intensify awareness to communities on registration and collection. Engage Eskom	Informed communities
			Constant updating of beneficiary list/database	Reliable beneficiary data base. Benefit by all deserving
	Impassable roads (rocky, dongas etc)	To improve access to viable roads, facilitate tarring & possibility	Mobilise resources through engagements with SDM & DoRT for surfacing of roads	Improved accessibility & mobility within Fetakgomo
			Advocate maintenance & extension of roads through SDM & DoRT engagements	
		To facilitate provision of storm water drainage for passable roads	Engage DoRT, SDM & other relevant authorities for provision of storm water drainage	
		To facilitate provision of adequate public transport	Negotiate for adequate, additional Great North Transport Busses and expansion of their bus	

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			routes.	
	Public transport conflict	To encourage peaceful resolution of conflicts	Resuscitation of Local Transport Forum	
	Lack of Hospital	To facilitate for converting of Nchabeleng Health Centre into Hospital	Follow up in partnership for converting of Nchabeleng Health Centre into Hospital	Improved access to health services
	Insufficient clinics	To facilitate provision of 5 clinics	Lobby for partnership in favour of establishment of 5 clinics	
	Inadequate educational facilities & equipments	To facilitate for provision of educational facilities & equipments	Engage Dept of Education for construction of schools, upgrading/renovation, extension of blocks, general infrastructural provision & equipments at schools	Educated community
	Inadequate safety and security operations	To facilitate for the upgrading of existing Apel Police Station	Follow up lobby for partnership in favour of SAPS for construction of police station i.e engage Department of Police	Improved access to services & law enforcement
		To facilitate for establishment of Magistrate court	Lobby for partnership in favour of one Magistrate's Court.	
	Inadequate Home Affairs operations	To facilitate for the construction of fixed Home	Follow up lobby in partnership for construction of Home	Improved access to services of Home Affairs

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
		Affairs Offices	Affairs Offices i.e engage Home Affairs	
	Inadequate waste management	To provide safe & clean environment	Upgrade Food for Waste into a full refuse removal service & resource mobilisation to expand waste collection	Clean & healthy environment
			Promotion of environmental sound practices	
		To provide sustainable waste management infrastructure	Maintenance of the waste management assets (established/existing landfill sites, compactor truck etc)	Sustainable & affordable waste management services
			Mobilise financial resources for purchasing of TLB, construction of weighbridge & employment staff to sustain refuse removal	
	Cemeteries	To fence & provide sanitary facilities at the cemeteries	Identification, prioritisation & provision of fencing and sanitary facilities at cemeteries	Human dignity & healthy environment
	Disaster management	To prevent & provide response to disaster	Mobilisation of & provision of relief to disaster victims	Disaster prevention, preparedness and response
			Educate communities about disaster management	
			Lobby for partnership (i.e SDM) in favour of provision	

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			of Disaster Management Centre	
			Orientate personnel & stakeholders about the municipal Disaster Recovery Plan (DRP)	
	Poor network (cell phone, TV & radio) coverage	To facilitate for strengthening of cell phone, TV & radio network coverage	Follow up with SENTECH, ICASA, Cell phone operations & relevant authorities for strengthening network coverage with Fetakgomo	Effective communication
	Inadequate access to telephones	To improve access to telephones	Lobby for TELKOM in favour of provision of landline/telephone facilities	
	High infrastructural backlog	To optimise infrastructural investment & development	Development of Municipal Infrastructural Investment Framework (MIIF)	Economic growth & development
			Finalisation of Comprehensive Investment Plan	

4. LED (Output 03)

The long-term goal of the municipality is to promote local economic growth and development through coordination and facilitation of local, provincial and national economic initiatives.

KPA	Development Challenge/issue	Strategic objective	Development strategies	Outcome
Local Economic Development	Weak environment for local economic development	To create an environment that would stimulate economic growth and development	Facilitate creation of casual, temporary and permanent jobs through LED initiatives and Public-Private-Partnerships	Poverty alleviation
			Mobilise for the implementation & review of the LED Strategy/Plan	Improved local economy
			Mobilise support for local farmers	Increased capacity
			Promote and support community-based income generating projects for sustainability	Self-reliant SMMEs and other related local economic initiatives
	Inadequate /dormant tourism	To create a conducive environment for promoting community tourism in the Municipality	Promote awareness & popularise tourism plan.	Exploited tourism opportunities
			Marketing & mobilisation of resources for development of identified/profiled tourism sites to enhance sector competitiveness	
			Encourage preservation of cultural heritage site	Preserved heritage sites
	Lack of small scale industries	To encourage the establishment	Mobilise resources to support the establishment of small scale industries	Value chain creation

KPA	Development Challenge/issue	Strategic objective	Development strategies	Outcome
	linked to mining	of small scale industries that will supply inputs into mining industries	linked to mining	
			Establish partnership with existing mines and other key stakeholders to support local economic development	Business opportunities for SMME's
	Poor linkages of SMMEs to available opportunities	To link SMMEs to available opportunities		
	Limited mining contribution to community development	Enhance mines' adherence to social responsibility	Influence/input in mines' social responsibility plans and monitor implementation	Improved economic activity
	Agriculture at small scale	To optimise agricultural production	Maintain partnership with the Department of Agriculture for preservation & exploration of land productivity	Food security
			Enhance sector competitiveness	
	Skill deficit	To ensure optimum utilisation of Sekhukhune College for skill base improvement	Follow up with the Dept of Education, UNIVEN & other stakeholders regarding optimum utilisation of Sekhukhune College	Educated community

5. Financial viability (Output 06)

If Fetakgomo Municipality is to perform its functions effectively and achieve its developmental outcomes, it needs to improve its financial viability. The development strategies below work towards the realisation of this goal.

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
Financial viability	Limited revenue base	To maximally harness opportunities for revenue generation	<p>Concentrate on increasing revenue from the following potential sources.</p> <p>Traffic function (Learners' drivers license, renewal & registration of motor vehicles & testing services)</p> <p>Property rates</p> <p>Renting of Council facilities</p> <p>Billboards tariffs</p> <p>Building Regulations</p> <p>Refuse removal</p> <p>Land use application</p>	Financially viable & sustainable municipality
	Resistance by property owners to pay to pay property rates		Implementation of certified valuation roll & compilation of supplementary valuation roll	Improved revenue base Credible valuation roll &
	Inadequate debt collection rate		Maximum debt collection rate	Increased revenue

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
	High grant dependency / indigent community		Engaging LEDET on devolution of trade regulation function	Diversified revenue sources
			Investment	Financial viability
			Provision of basic services to the indigent community	Satisfied customers / low grant dependency
	High rate of unemployment	To reduce unemployment rate	To ensure effective implementation of the indigent policy	

6. Good governance and public participation (Output 05)

“Development is about people”. It is felt that deepening of public participation will enhance the skills and capacity of the community by using their indigenous knowledge systems to influence their own development. In this context, the Municipality strives to integrate special programmes (HIV/AIDS and care of vulnerable groups) in a more meaningful manner to ensure sustainable service delivery.

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
Good Governance and Public participation	Non-attendance by some stakeholders of IGR structures (governance systems) which impacts on institutional performance	To improve attendance & functionality of governance system	Strengthening the support model for governance structure	Adequate institutional governance system
			Bench mark for improvement	Good governance
			Employ customized capacity building for governance structure	Capacitated stakeholders governance structure
			Support & strengthen existing forums i.e IDP	Structured

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
			Forum, Magoshi Forum etc	participation
		To facilitate coordination of government programmes within the Municipality	Ensure integrated service delivery & support for cross cutting issues	Co-operative governance & social accountability
			Ensure alignment of community outreach and public participation programmes from all spheres of government	Informed communities
			Improve municipal wide communication	
	HIV/AIDS prevalence	To intensify HIV/AIDS awareness	Forge partnership with stakeholders	Reduce the rate of HIV/AIDS infection
	Minimal participation of designated groups	To maximise participation of designated groups in the municipal affairs	Strengthening support for Youth Council, Women Council, Disability Council, children & moral regeneration	Mainstreaming and integration of focus groups' interests into municipal development planning enterprise
	Non-functionality of Sports Council	To improve functionality of Sports	Source & develop mechanisms for efficient sport activities	Improved sport & recreation

KPA	Development challenge/issue	Strategic objective	Development strategies	Outcome
		Council		

2.4 Overview of budget assumptions

An advice from National Treasury circular 58 and 59 was taken into account in preparing the budget;

The municipalities revenues will continue to be under pressure owing to a general decline in the world and domestic economy which has put economic pressures on the household and therefore advises municipalities to use a conservative approach when making revenue estimates.

Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities. The following examples of non-priority expenditure have been observed, and need to be eliminated:

- excessive sponsorship of music festivals, beauty pageants and sporting events, including the purchase of tickets to events for councillors and/or officials;
- public relations projects and activities that are not centred on actual service delivery or are not a municipal function (e.g. celebrations; gala dinners; commemorations, advertising and voter education);
- LED projects that serve the narrow interests of only a small number of beneficiaries or fall within the mandates of other government departments such as the Department of Agriculture;
- excessive catering for meetings and other events, including the use of public funds to buy alcoholic beverages;
- arranging workshops and events at expensive private venues, especially ones outside the municipality (as opposed to using the municipality's own venues);
- excessive printing costs (instead of maximising the use of the municipality's website, including providing facilities for the public to access the website);
- excessive luxurious office accommodation and office furnishings;
- foreign travel by mayors, councillors and officials, particularly 'study tours';
- excessive councilor and staff perks such as luxurious mayoral cars and houses, notebooks, IPADS and cell-phone allowances; travel and subsistence allowances (certain of these may be irregular spending – see paragraph 4.8 below);

- excessive staff in the office of the mayor – particularly the appointment of political ‘advisors’ and ‘spokespersons’;
- all donations to individuals that are not made in terms of the municipality’s indigent policy or a bursary scheme; for instance donations to cover funeral costs (other than pauper burials which is a district municipality function);
- costs associated with long-standing staff suspensions and the legal costs associated with not following due process when suspending or dismissing staff, as well as payment of severance packages or ‘golden handshakes’; and
- the use of consultants to perform routine management tasks, and the payment of excessive fees to consultants.

The following assumptions were used in compiling the budget;

- Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- Ensure that the municipality avoids borrowings due to the dependence on grant revenue
- Ensure that the municipality maintains sufficient reserves for rainy days and capital expansion.
- Ensure that the budget respond to priorities enlisted in the IDP.
- Review of all programmes and cost centers to minimise wastage.
- Reprioritisation of expenditure programmes to curb the growing personnel and operating expenditure.
- Ensure that services are cost reflective, affordable and sustainable.
- Ensure that realistic revenue targets are set based on trends.
- Follow the national guide on salary and CPI projections.

2.5 Overview of budget funding

The budget will be funded as 83% grant revenue and 17% own generated revenue.

TARIFFS AND CHARGES FOR 2011/2012						
NO	NATURE OF SERVICE	DESCRIPTION	FREQUENCY	BUDGET YEAR 2010/2011 R	CURRENT YEAR 2011/2012 R	PROPOSED TARIFFS 2012/2013 R
1	General service for residential sites					
		All households with refuse removal	Per month	25.00	30.00	30.00
		CBD area proclaimed area rural				30.00
		Residential site				30.00
		Proclaimed Fully serviced area				30.00
		Semi/ not serviced				30.00
		Rural				30.00
2	General service for business sites and government departments	Bulk container once a week	Per month	1,600.00	1,650.00	4 600.00
		General service	Per month	40.00	50.00	200.00
		Extra ordinary refuse				
		garden	Per load	600.00	650.00	650.00
		building	Per load	800.00	850.00	850.00
		Own delivery-Garden	Per load(tons)		300.00	300.00
		- Building	Per load (tons)		400.00	400.00
		-Rubble	For free		0.00	0.00
		Removal of animal carcasses	Per request			Free
		-Removal of condemned foodstuffs per load of one ton or more	Per request	N/A	N/A	R120.00
		Removal of compactable bulky waste per 6m3(skip container)	Per collection	N/A	N/A	R 300.00
		Removal of non-compactable bulky waste per 6m3(skip container)	Per collection	N/A	N/A	R 400.00

	Business, Households and government					
		Per light delivery van or trailer load exceeding one ton	Per delivery	N/A	N/A	R 80.00
		Per load not exceeding three ton but exceeding one ton	Per delivery	N/A	N/A	R 200.00
		Per load not exceeding six ton but exceeding three ton	Per delivery	N/A	N/A	R500.00
		Per load not exceeding ten ton but exceeding six ton	Per delivery	N/A	N/A	R700.00
		Per load exceeding ten ton	Per delivery	N/A	N/A	R900.00
		Rubble- Builder's rubble is for free because it can be utilised for landfill maintenance and for wet weather cell during rainy seasons.	Per delivery	N/A	N/A	Free

3	Sale of sites	Business sites				
		CBD area (Prime)	Per square meter	100.00	100.00	100.00
		Proclaimed area	Per square meter	40.00	45.00	45.00
		Rural	Per square meter	30.00	35.00	35.00
		Residential				
		Proclaimed fully serviced area	Per square meter	30.00	35.00	35.00
		Semi/ not serviced	Per square meter	5.00	7.00	7.00
		Rural	Per square meter	3.00	5.00	5.00
4	Land use/ Permission to occupy					
		Residential site		10.00	20.00	20.00
		Church site		75.00	80.00	80.00
		Tarven/ Shebeen		40.00	45.00	45.00
		Bottle store		150.00	155.00	155.00
		Institutional site		135.00	140.00	140.00
		Motor mechanic/ Scrap yard		100.00	110.00	110.00
		Driving School		110.00	120.00	120.00
		Car Wash		60.00	70.00	70.00
		Filling station		145.00	150.00	150.00
		Guest house		125.00	130.00	130.00
		General dealer		95.00	100.00	100.00
		Bakery		80.00	85.00	85.00
		Butchery		100.00	110.00	110.00
		Shoping center		200.00	220.00	220.00
		Tuckshop		80.00	85.00	85.00
		Manufacturing industry		300.00	350.00	350.00

		Mortuary		115.00	120.00	120.00
		Recreational and other facilities		80.00	85.00	85.00
		Salon/ dress making		70.00	80.00	80.00
		Farm/ Orchard site		95.00	100.00	100.00
5	Building plans					
		Approval of building plans	Per square meter	2.50	3.00	3.00
		Inspection	Per building	110.00	120.00	120.00
6	Hiring of council facilities					
	Community halls					
		Private individuals	Day use	300.00	200.00	300.00
		Private individuals.	Day & Night use	300.00	200.00	450.00
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day use	300.00	200.00	300.00
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day & night use	300.00	200.00	300.00
		Hiring by government & business	Day use	350.00	350.00	350.00
		Hiring by government & business	Day & night use	350.00	350.00	500.00
		The use of kitchen and equipments	Per request	250.00	100.00	100.00
		Guest house	Per day	350.00	350.00	350.00
		Deposit refundable	Per request	100.00	100.00	100.00
	Civic hall					
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day use	800.00	600.00	600.00
		Churches, NPO's, political organisations ,unions, clubs and other cultural and sporting organisations	Day & night	2,000.00	1,300.00	1,300.00
		Hiring by government & business	Day use	800.00	800.00	800.00
		Hiring by government &	Day & night			

		business		2,000.00	1,600.00	1,600.00
		The use of kitchen and equipments	Per request	250.00	250.00	250.00
		Deposit refundable	Cleared in five days	350.00	350.00	350.00
	Professional sports (PSL & Others		10% gate takings	750.00		-
		no profit motive	per day		-	-
			15% of gate takings	1,000.00		-
			per night			-
			500 deposit refundable			-
			night and day	1,500.00		-
			500 deposit			-
			refundable			-
		activities with profit motive	15% gate taking per day	1,000.00	1,000.00	1,000.00
			500 deposit refundable		500.00	500.00
Activities with profit motive should be forbidden						
	Boardroom per day					
		For use by organized business, labour ,political organisations, government	Day use	250.00	200.00	100.00
		Deposit refundable		200.00		0.00
		Deposit refundable		100.00		0.00
	Parking					
		Parking under shade	Per month	25.00	40.00	40.00
		Parking in an open area	Per month	25.00	20.00	25.00
	Recreational facilities					
		Multi-purpose club	Per person	N/A	5.00	2.50
		Municipal pool	Per person	N/A	2.50	2.50
		Sports facility	Per day	N/A	250.00	300.00
		Tuck shop	Per day			
	Grader					
		Hiring of Grader	Per hour	N/A	350.00	

						700.00
7	Leasing of municipal property					
		Fetakgomo Atok Thusong Service Center	Per square meter per month including	50.00	10% increment per annum	10% increment per annum
		Leasing of hawker stalls	Per Month	N/A	N/A	80.00
9	Billboards					
		Banner	For 14 days per banner	60.00	20.00	20.00
		Poster	For 14 days per poster	2.00	2.00	2.00
		Election posters	Per registration of candidate	N/A	N/A	50.00
10	Sale of documents :Access fees in line with the Promotion of Access to Information Act (PAIA), section 54(7)					
		Sale of documents (requirement by the public).	Per document	2.00	20.00	20.00
		Valuation certificate	Per request	0.00	0.00	50.00
		Letter of demand	Per letter	0.00	0.00	7.50
		Municipal fax machine by external parties	per page	10.00	4.00	4.00
		Photocopies	per page		1.00	1.00
		Tender documents -80/20 s tenders	Per document	200.00	200.000	200.00
		Tender documents -90/10 tenders	Per document	250.00	250.000	250.00
		Public documents; IDP, Budget, Annual report, SDBIP, audit reports, valuation roll etc	Per document	2.00	20.00	50.00
		Photo copy of A4 size page	Per page	N/A	N/A	1.10
		Print outs of documents stored on a computer	Per page	N/A	N/A	0.75
		For a copy of computer readable form on a :				
		i. Flash memory disk	Per copy	N/A	N/A	7.50
		ii. Compact disk	Per copy	N/A	N/A	70.00
		For a transcript of visual images for A4 size page or part of	Per page	N/A	N/A	40.00
		For a copy of visual images and/or maps	Per image	N/A	N/A	60.00
10	Property rates & taxes					

		Residential	Per property	0,007	0.007	0.007
		Business	Per property	0,007	0.007	0.007
		Agriculture	Per property	0,007	0.001	0.001
		Public Service Infrastructure	Per property	0,014	0.014	0.014
		State Owned	Per property	0,014	0.014	0.014

Grant Revenue

LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts

Description R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		21,672	31,743	35,052	42,952	43,462	40,562	50,310	53,306	57,782
Local Government Equitable Share		20,291	29,912	33,103	40,562	40,562	40,562	46,115	50,004	54,116
Finance Management		480	1,020	1,250	1,500	1,500		1,500	1,500	1,750
Municipal Systems Improvement		848	715	669	790	790		800	900	950
EPWP Incentive		53	95	30	100	100		115	100	100
MIG OPERATING GRANT						510		1,000	–	–
Provincial Government:										
Housing		491	–	300	–	–	–	–	–	–
District Municipality:										
Ward Committee		282	424	1,107	–	–	–	–	–	–
		282	424	1,107	–	–	–			
Total Operating Transfers and Grants	5	22,445	32,167	36,459	42,952	43,462	40,562	50,310	53,306	57,782
<u>Capital Transfers and Grants</u>										
National Government:		2,321	11,790	–	–	–	–	17,910	18,914	19,990
Municipal Infrastructure Grant (MIG)		2,321	11,790	–	–	–	–	17,910	18,914	19,990
Total Capital Transfers and Grants	5	2,321	11,790	–	–	–	–	17,910	18,914	19,990
TOTAL RECEIPTS OF TRANSFERS & GRANTS		24,766	43,957	36,459	42,952	43,462	40,562	68,220	72,220	77,772

2.6 Expenditure on grants and reconciliation of unspent funds

LIM474 Fetakgomo - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		20,291	27,154	33,103	43,672	44,182	48,772	49,310	53,306	57,782
Conditions met - transferred to revenue		20,291	26,888	33,103	43,672	44,182	48,772	49,310	53,306	57,782
Conditions still to be met - transferred to liabilities			266							
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		34	45							
Current year receipts		293	307							
Conditions met - transferred to revenue		282	(102)	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		45	454							
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		20,573	26,786	33,103	43,672	44,182	48,772	49,310	53,306	57,782
Total operating transfers and grants - CTBM	2	45	720	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		1,741	4,234	4,846		962	962	2,937	3,582	3,783
Current year receipts		4,814	8,113	15,967	11,750	11,750	11,750	14,328	15,131	17,991
Conditions met - transferred to revenue		2,321	7,501	19,852	8,812	9,774	9,774	13,684	14,930	19,775
Conditions still to be met - transferred to liabilities		4,234	4,846	962	2,937	2,937	2,937	3,582	3,783	1,999
Total capital transfers and grants revenue		2,321	7,501	19,852	8,812	9,774	9,774	13,684	14,930	19,775
Total capital transfers and grants - CTBM	2	4,234	4,846	962	2,937	2,937	2,937	3,582	3,783	1,999
TOTAL TRANSFERS AND GRANTS REVENUE		22,893	34,287	52,955	52,484	53,956	58,546	62,993	68,236	77,557
TOTAL TRANSFERS AND GRANTS - CTBM		4,279	5,566	962	2,937	2,937	2,937	3,582	3,783	1,999

2.7 Councilor and employee benefits

LIM474 Fetakgomo - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Councillors (Political Office Bearers plus Other)	1	A	B	C	D	E	F	G	H	I
Basic Salaries and Wages		5,121	3,533	3,588	4,508	4,508	4,508	4,384	4,647	4,972
Pension and UIF Contributions			844	866	1,022	1,022	1,022	1,017	1,078	1,153
Medical Aid Contributions										
Motor Vehicle Allowance			1,162	1,283	1,431	1,431	1,431	1,506	1,596	1,708
Cellphone Allowance			88							
Housing Allowances										
Other benefits and allowances								100	106	113
Sub Total - Councillors		5,121	5,626	5,737	6,962	6,962	6,962	7,006	7,427	7,947
% increase	4		9.9%	2.0%	21.4%	-	-	0.6%	6.0%	7.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		1,527	1,184	1,401	2,518	2,081	2,081	2,305	2,453	2,631
Pension and UIF Contributions			114	220	168	258	258	402	428	459
Medical Aid Contributions				7	26	-	-	-	-	-
Overtime										
Performance Bonus		154	140	253	433	403	403	360	383	411
Motor Vehicle Allowance	3		333	312	423	310	310	414	476	510
Cellphone Allowance	3		27	31	44	33	33	43	46	49
Housing Allowances	3		-	-	-	-	-	137	145	156
Other benefits and allowances	3	-	179	170	355	247	247	290	308	331
Sub Total - Senior Managers of Municipality		1,680	1,977	2,393	3,967	3,332	3,332	3,952	4,240	4,546
% increase	4		17.7%	21.0%	65.8%	(16.0%)	-	18.6%	7.3%	7.2%
Other Municipal Staff										
Basic Salaries and Wages		5,494	7,597	7,944	9,954	9,930	9,930	12,426	13,031	13,956
Pension and UIF Contributions		715	962	2,320	3,061	2,836	2,836	2,447	2,607	2,792
Medical Aid Contributions		176	296	1,008	1,535	1,328	1,328	1,691	1,801	1,929
Overtime		12	11	16	55	70	70	147	157	168
Performance Bonus										
Motor Vehicle Allowance	3	1,184	1,111	2,431	3,151	3,058	3,058	2,916	3,105	3,327
Cellphone Allowance	3		103	185	184	182	182	213	227	243
Housing Allowances	3	13	1	147	275	211	211	72	77	82
Other benefits and allowances	3	995	837	1,388	1,498	1,650	1,650	1,527	1,315	1,411
Sub Total - Other Municipal Staff		8,589	10,917	15,438	19,712	19,266	19,266	21,439	22,320	23,908
% increase	4		27.1%	41.4%	27.7%	(2.3%)	-	11.3%	4.1%	7.1%
Total Parent Municipality		15,390	18,520	23,568	30,641	29,559	29,559	32,397	33,986	36,401
			20.3%	27.3%	30.0%	(3.5%)	-	9.6%	4.9%	7.1%
TOTAL SALARY, ALLOWANCES & BENEFITS		15,390	18,520	23,568	30,641	29,559	29,559	32,397	33,986	36,401
% increase	4		20.3%	27.3%	30.0%	(3.5%)	-	9.6%	4.9%	7.1%
TOTAL MANAGERS AND STAFF	5	10,270	12,894	17,831	23,679	22,597	22,597	25,391	26,560	28,454

2.8 Monthly target for revenue, expenditure and cash flow

LIM474 Fetakgomo - Supporting Table SA27 Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue - Standard	-															
<i>Governance and administration</i>		10,136	2,595	3,214	2,154	1,090	4,073	1,846	1,252	5,779	1,699	1,832	4,312	39,982	43,689	47,708
Executive and council		984					968			710			31	2,693	2,920	3,160
Budget and treasury office		2,507	1,706	1,813	309	502	1,089	542			300	30	810	9,608	10,752	12,077
Corporate services		6,645	890	1,401	1,845	588	2,015	1,304	1,252	5,069	1,399	1,802	3,471	27,681	30,017	32,471
<i>Community and public safety</i>		4,790	1,568	898	344	1,546	900	452	479	500	500	126	1,033	13,136	13,688	14,814
Community and social services		4,790	1,568	898	344	1,546	900	452	479	500	500	126	1,033	13,136	13,688	14,814
<i>Economic and environmental services</i>		4,377	156	2,058	856	857	3,067	2,451	1,465	5,386	1,050	890	1,974	24,587	26,110	27,776
Planning and development		4,377	156	2,058	856	857	3,067	2,451	1,465	5,386	1,050	890	1,974	24,587	26,110	27,776
<i>Other</i>													-	-	-	-
Total Revenue - Standard		19,302	4,319	6,170	3,354	3,493	8,040	4,749	3,196	11,666	3,249	2,848	7,320	77,705	83,487	90,298
			6,043	9,126	4,554	5,895	12,976	7,651	5,140	18,262	4,799	3,863				
Expenditure - Standard	-															
<i>Governance and administration</i>		3,663	2,365	3,497	2,096	1,741	4,148	3,137	2,016	5,415	2,199	1,584	6,117	37,977	40,227	43,821
Executive and council		256	202	220	220	250	189	259	190	220	209	221	235	2,670	2,835	3,037
Budget and treasury office		989	704	850	308	255	1,850	889	678	1,650	700	220	396	9,488	9,514	9,878
Corporate services		2,418	1,459	2,427	1,568	1,236	2,109	1,989	1,148	3,545	1,291	1,144	5,486	25,819	27,878	30,905
<i>Community and public safety</i>		1,056	899	1,650	650	1,220	1,213	857	658	2,562	512	618	(788)	11,107	12,182	12,238
Community and social services		1,056	899	1,650	650	1,220	1,213	857	658	2,562	512	618	(788)	11,107	12,182	12,238
<i>Economic and environmental services</i>		1,402	1,008	1,013	596	462	444	736	480	1,029	457	629	479	8,734	9,779	10,828
Planning and development		1,402	1,008	1,013	596	462	444	736	480	1,029	457	629	479	8,734	9,779	10,828
Total Expenditure - Standard		6,121	4,271	6,160	3,342	3,423	5,805	4,730	3,154	9,006	3,168	2,830	5,808	57,818	62,188	66,887
Surplus/(Deficit) before assoc.		13,181	48	10	12	70	2,235	19	42	2,660	81	17	1,512	19,887	21,299	23,411
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	13,181	48	10	12	70	2,235	19	42	2,660	81	17	1,512	19,887	21,299	23,411

2.9 Capital expenditure details

LIM474 Fetakgomo - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref	Program/Project description	Project number	IDP Goal code 2	Total Project Estimate	Prior year outcomes		2012/13 Medium Term Revenue & Expenditure Framework			Project information	
						Audited Outcome 2010/11	Current Year 2011/12 Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>												
Socio econmic		Mphanama Community Hall				1,210	1,210	3,290			Ward 2	New
Socio econmic		Strydkraal Community Hall				1,693	1,693	2,407			Ward 7	New
Socio econmic		Mohlaletse Thusong Center				2,884	2,884	5,716			Ward 3	New
Infrastructure		High Mast Lights				4,387	4,387	2,357	9,000	7,000	Municipal wide	New
Infrastructure		Paving Hawkers Stall						500	1,000		Ward 8	New
Infrastructure		Extension of Street Lighting							1,500	10,500	Municipal wide	New
Infrastructure		Upgrading of Sport Facility								1,500	Ward 8	Renewal
Community		Fetakgoimo Library							2,200	2,800	Ward 8	New
		Upgrading Landfill Site						2,500	4,500			
Community		Paving of Municipal Offices								2,000	Ward 8	New
Socio economic		Cemetries				300	300	300			Municipal wide	New
Others								883	977			
Parent Capital expenditure	1							17,954	19,177	23,800		
Entity Capital expenditure						-	-	-	-	-		
Total Capital expenditure						10,473	10,473	17,954	19,177	23,800		

2.10 Legislation compliance status

The municipality's budget complies with Municipal Budgeting and Reporting Regulation as well the MFMA.

LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		21,672	31,743	35,052	42,952	43,462	40,562	43,977	47,340	50,274
Local Government Equitable Share		20,291	29,912	33,103	40,562	40,562	40,562	40,562	44,840	47,774
Finance Management		480	1,020	1,250	1,500	1,500		1,500	1,500	1,500
Municipal Systems Improvement		848	715	669	790	790		800	900	900
LGSETA Grant		53	95	30	100	100		115	100	100
Expanded Public Work Programme						510		1,000	–	–
Provincial Government:		491	–	300	–	–	–	–	–	–
Housing		491		300						
District Municipality:		282	424	1,107	–	–	–	–	–	–
Ward Committee		282	424	1,107	–	–	–			
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Operating Transfers and Grants	5	22,445	32,167	36,459	42,952	43,462	40,562	43,977	47,340	50,274
TOTAL RECEIPTS OF TRANSFERS & GRANTS		24,766	43,957	36,459	42,952	43,462	40,562	43,977	47,340	50,274

LIM474 Fetakgomo - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
REVENUE ITEMS:											
<u>Property rates</u>	6										
Total Property Rates					900	900	900		900	954	1,012
<i>less Revenue Foregone</i>											
Net Property Rates		-	-	-	900	900	900	-	900	954	1,012
Total refuse removal revenue					1,800	1,800	1,800		2,304	2,442	2,589
Net Service charges - refuse revenue		-	-	-	1,800	1,800	1,800	-	2,304	2,442	2,589
<u>Other Revenue by source</u>											
<i>Other Revenue</i>		1	236	2,114	320	3,210	3,210		2,200	2,900	3,500
Total 'Other' Revenue	1	1	236	2,114	320	3,210	3,210	-	2,200	2,900	3,500
EXPENDITURE ITEMS:											
<u>Employee related costs</u>											
Basic Salaries and Wages	2	7,996	11,046	10,710	14,251	13,740	13,740		16,534	17,617	18,878
Pension and UIF Contributions		924	1,362	2,941	3,751	3,584	3,584		3,460	3,686	3,948
Medical Aid Contributions		176	296	1,015	1,561	1,328	1,328		1,691	1,801	1,929
Overtime		12	11	16	55	70	70		97	103	110
Performance Bonus		154	140	253	433	403	403		360	383	411
Motor Vehicle Allowance		1,575	1,776	3,305	3,994	4,000	4,000		3,820	4,103	4,398
Cellphone Allowance		-	130	216	227	215	215		256	273	292
Housing Allowances		13	1	147	275	211	211		209	222	238
Other benefits and allowances		-	134	170	245	199	199		330	351	377
sub-total	5	10,850	14,896	18,772	24,792	23,750	23,750	-	26,758	28,541	30,581
Less: Employees costs capitalised to PPE											
Total Employee related costs	1	10,850	14,896	18,772	24,792	23,750	23,750	-	26,758	28,541	30,581
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
<u>Depreciation & asset impairment</u>											
Depreciation of Property, Plant & Equipment		1,636	1,673	2,018	1,661	1,761	1,761		2,427	2,810	2,950
Total Depreciation & asset impairment	1	1,636	1,673	2,018	1,661	1,761	1,761	-	2,427	2,810	2,950
<u>Bulk purchases</u>											
Electricity Bulk Purchases		563	836	1,038	1,430	1,030	1,030		1,300	1,600	2,000
Water Bulk Purchases											
Total bulk purchases	1	563	836	1,038	1,430	1,030	1,030	-	1,300	1,600	2,000
<i>Security Services</i>		736	910	873	1,000	1,840	1,840		1,914	2,028	2,200
sub-total	1	736	910	873	1,000	1,840	1,840	-	1,914	2,028	2,200
Total contracted services		736	910	873	1,000	1,840	1,840	-	1,914	2,028	2,200
<u>Other Expenditure By Type</u>											
Collection costs	-										

Contributions to 'other' provisions		701	245	650	1,807	2,578	2,578		3,619	3,012	2,007
Consultant fees		76	–	230	200	335	335		100	107	116
Audit fees		716	978	1,270	1,450	1,380	1,380		1,400	1,498	1,618
General expenses	3	6,881	8,275	10,175	10,578	10,773	10,773		10,210	12,599	15,846
Total 'Other' Expenditure	1	8,375	9,498	12,324	14,036	15,065	15,065	–	15,329	17,216	19,586

LIM474 Fetakgomo - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Supporting Table 5.1: Reconciliation of Strategic Objectives and Budget (Revenue)												
Strategic Objective	Goal	Goal Code	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand												
Improve own revenue enhancement	Ensure collection of billed revenue on the following sources											
	Property rates						920	920	920	920	976	1,034
	Refuse Removal						1,800	1,800	1,800	2,304	2,442	2,589
	License & permits			85	141	264	1,200	1,400	1,400	1,600	1,800	2,100
	Rental			208	143	145	300	271	271	203	262	277
	Agency					371	600	600	600	750	795	843
	Fines						100	200	200	200	212	225
	Transfer Recognised-operational			22,445	29,408	36,760	43,672	44,182	44,182	50,322	53,842	58,318
	Other Revenue -Grant			3,734	12,447	19,000	18,911	19,197	19,197	21,406	23,158	24,912
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	26,472	42,140	56,539	67,502	68,570	68,570	77,705	83,487	90,298

LIM474 Fetakgomo - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Borrowing Management</u>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.6%	0.5%	0.1%	0.3%	0.4%	0.2%	0.0%	0.4%	0.3%	0.4%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	9.2%	10.8%	1.4%	2.7%	2.0%	1.1%	0.0%	2.4%	1.9%	2.4%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>											
Current Ratio	Current assets/current liabilities	1.0	0.7	1.4	2.8	1.7	1.7	–	2.7	2.0	5.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	0.7	1.4	2.8	1.7	1.7	–	2.7	2.0	5.0
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	0.6	1.1	2.3	1.2	1.2	–	1.8	1.3	3.6
<u>Revenue Management</u>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		427.9%	116.6%	86.8%	102.2%	64.9%	0.0%	0.0%	58.6%	49.2%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			427.9%	116.6%	86.8%	102.2%	64.9%	0.0%	0.0%	58.6%	49.2%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	3.6%	10.2%	4.8%	2.1%	6.5%	6.5%	0.0%	6.8%	8.2%	7.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<u>Creditors Management</u>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within 'MFMA' s 65(e))										
Creditors to Cash and Investments		70.1%	113.2%	83.1%	4.7%	28.7%	-6.9%	0.0%	29.5%	41.4%	19.7%

Other Indicators											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source										
Employee costs	Employee costs/(Total Revenue - capital revenue)	44.9%	48.2%	46.3%	49.6%	44.1%	44.1%	0.0%	44.7%	44.2%	43.5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	63.7%	59.9%	58.1%	61.4%	54.9%	54.9%		54.2%	52.6%	51.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	7.1%	5.6%	5.4%	3.5%	3.5%	3.5%	0.0%	4.2%	4.5%	4.3%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	2.1	2.6	4.3	5.3	5.3	5.3	–	16.9	7.5	8.4
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	288.7%	776.9%	575.6%	32.3%	112.4%	112.4%	0.0%	114.6%	139.9%	122.1%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	5.8	4.8	3.1	2.6	2.7	(11.0)	(602.5)	2.4	3.0	2.6

LIM474 Fetakgomo Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	9,958	10,394	8,098	8,895	9,252	(38,215)	8,425	9,109	12,152	11,169
Cash + investments at the yr end less applications - R'000	18(1)b	2	978	(6,691)	643	1,388	278	(2,007)	(5,426)	1,201	151	11,844
Cash year end/monthly employee/supplier payments	18(1)b	3	5.8	4.8	3.1	2.6	2.7	(11.0)	(602.5)	2.4	3.0	2.6
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(882)	8,634	15,541	13,395	16,019	16,019	-	19,887	21,299	23,411
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	166.5%	(32.1%)	1375.3%	(6.8%)	(6.0%)	(106.0%)	11.3%	(0.9%)	(0.1%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	427.9%	116.6%	86.8%	102.2%	64.9%	0.0%	0.0%	58.6%	49.2%	54.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	13.1%	39.8%	65.1%	65.1%	0.0%	84.3%	65.3%	38.0%
Capital payments % of capital expenditure	18(1)c;19	8	126.0%	101.3%	99.5%	93.2%	52279.7%	93.0%	0.0%	107.0%	102.8%	94.9%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	259.5%	(38.2%)	(47.4%)	242.1%	0.0%	(100.0%)	15.8%	30.0%	(7.5%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	100.0%	100.0%	100.0%	100.0%	52279.7%	93.0%	0.0%	100.0%	100.0%	100.0%

Supporting indicators	-	-	-	-								
% incr <i>total service charges (incl prop rates)</i>	18(1)a			172.5%	(26.1%)	1381.3%	(0.8%)	0.0%	(100.0%)	17.3%	5.1%	5.9%
% incr Property Tax	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	6.0%	6.0%
% incr Service charges - electricity revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - water revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse revenue	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	28.0%	6.0%	6.0%
% incr in Service charges - other	18(1)a			172.5%	(26.1%)	(16.0%)	(14.7%)	0.0%	(100.0%)	(7.2%)	(16.6%)	4.1%
Total billable revenue	18(1)a	305	407	340	3,183	3,131	3,131	—	3,557	3,788	4,013	
Service charges		97	264	195	2,884	2,860	2,860	—	3,354	3,526	3,735	
Property rates		—	—	—	920	920	920	—	920	976	1,034	
Service charges - electricity revenue		—	—	—	—	—	—	—	—	—	—	
Service charges - water revenue		—	—	—	—	—	—	—	—	—	—	
Service charges - sanitation revenue		—	—	—	—	—	—	—	—	—	—	
Service charges - refuse removal		—	—	—	1,800	1,800	1,800	—	2,304	2,442	2,589	
Service charges - other		97	264	195	164	140	140	—	130	108	112	
Rental of facilities and equipment		208	143	145	300	271	271	—	203	262	277	
Capital expenditure excluding capital grant funding		4,385	11,954	18,616	17,200	31	17,231	—	17,954	19,177	23,857	
Cash receipts from ratepayers	18(1)a	1,672	914	2,681	5,583	5,583	—	5,103	4,910	4,706	5,890	
Ratepayer & Other revenue	18(1)a	391	784	3,089	5,463	8,601	8,601	—	8,373	9,565	10,754	
Change in consumer debtors (current and non-current)		1,825	2,282	(1,206)	(926)	1,565	1,565	(1,955)	3,047	1,225	(400)	
Operating and Capital Grant Revenue	18(1)a	24,766	40,638	52,726	58,359	58,869	58,869	—	68,232	72,756	78,308	
Capital expenditure - total	20(1)(vi)	4,385	11,954	18,616	17,200	31	17,231	—	17,954	19,177	23,857	
Capital expenditure - renewal	20(1)(vi)	4,385	11,954	18,616	17,200	16,024	16,024		17,954	19,177	23,857	
Supporting benchmarks												
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%	

Total Operating Revenue			24,153	30,911	40,572	49,935	53,883	53,883	–	59,795	64,573	70,308
Total Operating Expenditure			27,355	33,506	40,998	51,228	52,551	52,551	–	57,818	62,188	66,887
Operating Performance Surplus/(Deficit)			(3,202)	(2,596)	(426)	(1,292)	1,332	1,332	–	1,976	2,385	3,421
Cash and Cash Equivalents (30 June 2012)										9,109		
Revenue												
% Increase in Total Operating Revenue				28.0%	31.3%	23.1%	7.9%	0.0%	(100.0%)	11.0%	8.0%	8.9%
% Increase in Property Rates Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	6.0%	6.0%
% Increase in Electricity Revenue				0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% Increase in Property Rates & Services Charges				172.5%	(26.1%)	1381.3%	(0.8%)	0.0%	(100.0%)	17.3%	5.1%	5.9%
Expenditure												
% Increase in Total Operating Expenditure				22.5%	22.4%	25.0%	2.6%	0.0%	(100.0%)	10.0%	7.6%	7.6%
% Increase in Employee Costs				37.3%	26.0%	32.1%	(4.2%)	0.0%	(100.0%)	12.7%	6.7%	7.1%
% Increase in Electricity Bulk Purchases				48.6%	24.1%	37.8%	(28.0%)	0.0%	(100.0%)	26.2%	23.1%	25.0%
Average Cost Per Budgeted Employee Position (Remuneration)					272051.7433	309900.4				307559.1009		
Average Cost Per Councillor (Remuneration)					229477.88	278476.48				280255.48		
R&M % of PPE			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Asset Renewal and R&M as a % of PPE			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Debt Impairment % of Total Billable Revenue			0.0%	0.0%	13.1%	39.8%	65.1%	65.1%	0.0%	84.3%	65.3%	38.0%
Capital Expenditure												
Total Capital Programme (R'000)			–	–	–	–	–	–	–	–	–	–
Asset Renewal			4,385	11,954	18,616	17,200	16,024	16,024	16,024	17,954	19,177	23,857
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			427.9%	116.6%	86.8%	102.2%	64.9%	0.0%	0.0%	58.6%	49.2%	54.8%
Cash Coverage Ratio			0	0	0	0	0	(0)	(1)	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0.6%	0.5%	0.1%	0.3%	0.4%	0.2%	0.0%	0.4%	0.3%	0.4%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			978	(6,691)	643	1,388	278	(2,007)	(5,426)	1,201	151	11,844
Free Services												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Free Services as a % of Operating Revenue (excl operational transfers)			0.0%	0.0%	0.0%	217.0%	140.1%	140.1%		597.9%	924.3%	831.7%

High Level Outcome of Funding Compliance											
Total Operating Revenue		24,153	30,911	40,572	49,935	53,883	53,883	–	59,795	64,573	70,308
Total Operating Expenditure		27,355	33,506	40,998	51,228	52,551	52,551	–	57,818	62,188	66,887
Surplus/(Deficit) Budgeted Operating Statement		(3,202)	(2,596)	(426)	(1,292)	1,332	1,332	–	1,976	2,385	3,421
Surplus/(Deficit) Considering Reserves and Cash Backing		(2,224)	(9,287)	217	95	1,610	(675)	(5,426)	3,177	2,536	15,265
MTREF Funded (1) / Unfunded (0)	15	0	0	1	1	1	0	0	1	1	1
MTREF Funded ✓ / Unfunded ✖	15	✖	✖	✓	✓	✓	✖	✖	✓	✓	✓

Description	Ref	Vote 1 - Corporate Services	Vote 2 - Municipal Manager	Vote 3 - Budget & Treasury	Vote 4 - Community Services	Vote 5 - Technical Services	Vote 6 - Development Planning	Total
R thousand	1							
Revenue By Source								
Property rates				900				900
Property rates - penalties & collection charges				20				20
Service charges - refuse revenue					2,304			2,304
Service charges - other		20		76	34			130
Rental of facilities and equipment		160			43			203
Interest earned - external investments				1,100				1,100
Interest earned - outstanding debtors					66			66
Dividends received					-			-
Fines					200			200
Licences and permits					1,600			1,600
Agency services					750			750
Other revenue				2,200	536			2,736
Transfers recognised - operational		27,501	2,693	5,312	7,603	20,228	4,359	67,696
Gains on disposal of PPE								-
Total Revenue (excluding capital transfers and contributions)		27,681	2,693	9,608	13,136	20,228	4,359	77,705
Expenditure By Type	-							
Employee related costs		8,086	2,278	5,636	4,770	2,788	3,200	26,758
Remuneration of councillors		7,006						7,006
Debt impairment				810	2,189			2,999
Depreciation & asset impairment		2,427						2,427
Finance charges				85				85
Bulk purchases						1,300		1,300
Other materials								-
Contracted services		1,914						1,914
Transfers and grants								-
Other expenditure		7,186	392	3,022	5,568	445	1,101	17,714
Loss on disposal of PPE								-
Total Expenditure		26,619	2,670	9,553	12,527	4,533	4,301	60,203
Surplus/(Deficit)		1,061	23	55	609	15,695	58	17,502
Surplus/(Deficit) after capital transfers & contributions		1,061	23	55	609	15,695	58	17,502

LIM474 Fetakgomo - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	1996 Census	2001 Census	2007 Survey	2008/9	2009/10	2010/11	Current Year 2011/12	2012/13 Medium Term Revenue & Expenditure Framework		
						Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
<u>Demographics</u>												
Population		IDP 2011	–	–	112	112	112	112	112	112	112	112
Females aged 5 - 14		IDP 2011	–	–	15	15	15	15	15	15	15	15
Males aged 5 - 14		IDP 2011	–	–	22	22	22	22	22	22	22	22
Females aged 15 - 34		IDP 2011	–	–	19	19	19	19	19	19	19	19
Males aged 15 - 34		IDP 2011	–	–	2	2	2	2	2	2	2	2
Unemployment		IDP 2011	–	–	12	12	12	12	12	12	12	12
<u>Monthly household income (no. of households)</u>	1, 12											
No income			–	–	–	–	–	–	–	–	–	–
R1 - R1 600			–	–	92,356	–	–	–	92,356	92,356	92,356	92,356
R1 601 - R3 200			–	–	1,685	–	–	–	1,685	1,685	1,685	1,685
R3 201 - R6 400			–	–	761	–	–	–	761	761	761	761
R6 401 - R12 800			–	–	1,864	–	–	–	1,864	1,864	1,864	1,864
R12 801 - R25 600			–	–	588	–	–	–	588	588	588	588
R25 601 - R51 200			–	–	167	–	–	–	167	167	167	167
<u>Poverty profiles (no. of households)</u>												
< R2 060 per household per month	13											
Insert description	2											
<u>Household/demographics (000)</u>												
Number of people in municipal area		IDP Fetakgomo Municipality	–	–	112,232	112,232	112,232	112,232	112,232	112,232	112,232	112,232
Number of poor people in municipal area		IDP Fetakgomo Municipality	–	–	21,222	21,222	21,222	21,222	21,222	21,222	21,222	21,222
Number of households in municipal area		IDP Fetakgomo Municipality	–	–	29,594	29,594	29,594	29,594	29,594	29,594	29,594	29,594
Number of poor households in municipal area		IDP Fetakgomo Municipality	–	–	3,537	3,537	3,537	3,537	3,537	3,537	3,537	3,537
Definition of poor household (R per month)		Less than R1 650 combined income per household	–	–								
<u>Housing statistics</u>	3											
<u>Economic</u>	6											
Inflation/inflation outlook (CPIX)							3.3%	5.0%	5.4%	5.6%	5.4%	5.3%
Interest rate - borrowing						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest rate - investment						5.5%	5.7%	5.0%	4.9%	4.5%	5.0%	5.5%

Remuneration increases						6.1%	7.5%	6.9%	7.0%	7.5%	7.0%	6.0%
Consumption growth (electricity)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Consumption growth (water)						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Collection rates	7											
Property tax/service charges						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Rental of facilities & equipment						0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Interest - external investments						95.0%	96.0%	98.0%	3.0%	5.0%	60.0%	80.0%
Interest - debtors						0.0%	0.0%	0.0%	9.0%	9.0%	9.0%	9.0%
Revenue from agency services						0.0%	20.0%	20.0%	20.0%	20.0%	50.0%	50.0%

LIM474 Fetakgomo - Supporting Table SA11 Property rates summary

Description	R e f	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Valuation:	1									
Date of valuation:				30/05/2011						
Financial year valuation used				30/06/2011						
Municipal by-laws s6 in place? (Y/N)	2			Yes						
Municipal/assistant valuer appointed? (Y/N)				No						
Municipal partnership s38 used? (Y/N)				0						
No. of assistant valuers (FTE)	3			26						
No. of data collectors (FTE)	3			–						
No. of internal valuers (FTE)	3			–						
No. of external valuers (FTE)	3			1						
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)				No						
Implementation time of new valuation roll (mths)					9 months					
No. of properties	5									
No. of sectional title values	5			906	906	906	906	906	906	906
No. of unreasonably difficult properties s7(2)				–	–	–	–	–	–	–
No. of supplementary valuations				–	–	–	–	–	–	–
No. of valuation roll amendments				–	–	–	–	–	–	–
No. of objections by rate payers				–	–	–	–	–	–	–
No. of appeals by rate payers				–	–	–	–	–	–	–
No. of successful objections	8			–	–	–	–	–	–	–
No. of successful objections > 10%	8			–	–	–	–	–	–	–
Supplementary valuation				–	–	–	–	–	–	–
Public service infrastructure value (Rm)	5			109	109	109	109	109	109	109
Municipality owned property value (Rm)				11	11	11	11	11	11	11
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)				0	0	0	0	0	0	0
Valuation reductions-nature reserves/park (Rm)				–	–	–	–	–	–	–
Valuation reductions-mineral rights (Rm)				–	–	–	–	–	–	–
Valuation reductions-R15,000 threshold (Rm)				14	14	14	14	14	14	14
Valuation reductions-public worship (Rm)				–	–	–	–	–	–	–
Valuation reductions-other (Rm)										
Total valuation reductions:		–	–	14	14	14	14	14	14	14

Total value used for rating (Rm)	5			557	557	557	557	557	557	557
Total land value (Rm)	5			–	–	–	–	–	–	–
Total value of improvements (Rm)	5			557	557	557	557	557	557	557
Total market value (Rm)	5			557	557	557	557	557	557	557
Rating:										
Residential rate used to determine rate for other categories? (Y/N)	5			Yes						
Differential rates used? (Y/N)				Yes						
Limit on annual rate increase (s20)? (Y/N)				Yes						
Special rating area used? (Y/N)				Yes						
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)				Yes						
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R '000)	6			901				901	901	1,800
Rate revenue expected to collect (R'000)	6			48				48	541	1,080
Expected cash collection rate (%)	7			5.0%				5.0%	60.0%	60.0%
Special rating areas (R'000)										
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates,exemptns,reductns,discs (R'000)				–	–	–	–	–	–	–

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	State trust land	Public benefit organs.	Mining Props.
Current Year 2011/12											
Valuation:											
No. of properties	5	203	6	498	33	57	6	25	101	7	2
No. of sectional title property values											
No. of unreasonably difficult properties s7(2)											
No. of successful objections > 10%											
Estimated no. of properties not valued											
Years since last valuation (select)		1	1	1	1	1	1	1	1	1	1
Frequency of valuation (select)											
Method of valuation used (select)											
Base of valuation (select)											
Phasing-in properties s21 (number)											
Combination of rating types used? (Y/N)		No	No	No	No	No	No	No	No	No	No
Flat rate used? (Y/N)											
Is balance rated by uniform rate/variable rate?											
Total valuation reductions:											
Total value used for rating (Rm)	6	67	3	162	53	109	11	20	115	2	14
Total land value (Rm)	6										
Total value of improvements (Rm)	6										
Total market value (Rm)	6	67	3	162	53	109	11	20	115	2	14
Rating:											
Average rate	3	0.007000	0.014000	0.014000	0.007000	0.014000	–	0.014000	0.014000	0.007000	0.014000
Rate revenue budget (R '000)	4	234	18	1,136	186	763	–	140	808	5	96
Rate revenue expected to collect (R'000)		65	5	318	52	214	–	39	226	2	27
Expected cash collection rate (%)		95.0%	5.0%	40.0%	5.0%	5.0%	5.0%	80.0%	5.0%	5.0%	95.0%
Special rating areas (R'000)											
Rebates, exemptions - indigent (R'000)											
Rebates, exemptions - pensioners (R'000)											
Rebates, exemptions - bona fide farm. (R'000)											
Rebates, exemptions - other (R'000)		85	85	85	85	85	85	85	85	85	85
Phase-in reductions/discounts (R'000)		234	18	1,136	186	763	–	140	808	5	96
Total rebates,exemptns,reductns,discs (R'000)											

LIM474 Fetakgomo - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand										
RECEIPTS:	1, 2									
<u>Operating Transfers and Grants</u>										
National Government:		21,672	31,743	35,052	42,952	43,462	40,562	50,310	53,306	57,782
Local Government Equitable Share		20,291	29,912	33,103	40,562	40,562	40,562	46,115	50,004	54,116
Finance Management		480	1,020	1,250	1,500	1,500		1,500	1,500	1,750
Municipal Systems Improvement		848	715	669	790	790		800	900	950
		53	95	30	100	100		115	100	100
EPWP Incentive						510		1,000	–	–
MIG OPERATING GRANT								780	802	866
Provincial Government:		491	–	300	–	–	–	–	–	–
Housing		491		300						
MIG OPERATING GRANT										
District Municipality:		282	424	1,107	–	–	–	–	–	–
Ward Committee		282	424	1,107	–	–	–	–	–	–
Total Operating Transfers and Grants	5	22,445	32,167	36,459	42,952	43,462	40,562	50,310	53,306	57,782
<u>Capital Transfers and Grants</u>										
National Government:		2,321	11,790	–	–	–	–	17,910	18,914	19,990
Municipal Infrastructure Grant (MIG)		2,321	11,790	–	–	–	–	17,910	18,914	19,990
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Ward Committee										
Other grant providers:		–	–	–	–	–	–	–	–	–
[insert description]										
Total Capital Transfers and Grants	5	2,321	11,790	–	–	–	–	17,910	18,914	19,990
TOTAL RECEIPTS OF TRANSFERS & GRANTS		24,766	43,957	36,459	42,952	43,462	40,562	68,220	72,220	77,772

LIM474 Fetakgomo - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2008/9	2009/10	2010/11	Current Year 2011/12				2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
R thousand											
<u>Cash Transfers to other municipalities</u>											
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to Entities/Other External Mechanisms</u>											
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to other Organs of State</u>											
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to Organisations</u>											
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
<u>Cash Transfers to Groups of Individuals</u>											
Total Cash Transfers To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	-	-	-	-	-	-	-	-	-	-
<u>Non-Cash Transfers to other municipalities</u>											
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
<u>Non-Cash Transfers to Entities/Other External Mechanisms</u>											
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
<u>Non-Cash Transfers to other Organs of State</u>											
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
<u>Non-Cash Grants to Organisations</u>											
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
<u>Groups of Individuals</u>											
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	-	-	-	-	-	-	-	-	-	-

LIM474 Fetakgomo - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2010/11			Current Year 2011/12			Budget Year 2012/13		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	3	22	25	3	22	25	3	22
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	4		4	4		4	4		4
Other Managers	7	12	10	2	13	11	2	13	11	2
Professionals		49	43	5	58	51	7	65	56	9
<i>Finance</i>		14	9	5	15	9	6	16	10	6
<i>Spatial/town planning</i>		1	1		1	1				
<i>Information Technology</i>		2	1		2	1	1	3	2	1
<i>Roads</i>										
<i>Electricity</i>					1	1		1	1	
<i>Water</i>										
<i>Sanitation</i>										
<i>Refuse</i>		1	1		6	6		6	6	
<i>Other</i>		31	31		33	33		39	37	2
Technicians		–	–	–	–	–	–	–	–	–
<i>Finance</i>										
Clerks (Clerical and administrative)		5	5		5	5		5	5	
Service and sales workers										
TOTAL PERSONNEL NUMBERS		95	61	33	105	70	35	112	75	37
% increase					10.5%	14.8%	6.1%	6.7%	7.1%	5.7%
Total municipal employees headcount	6									
Finance personnel headcount	8									
Human Resources personnel headcount	8									

LIM474 Fetakgomo - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue By Source	-															
Property rates		35	45	64	59	78		70	78	90	80	99	203	900	954	1,012
Property rates - penalties & collection charges				2		3		6		3			6	20	21	22
Service charges - refuse revenue		106	167	176	192	188		163	192		198	201	721	2,304	2,442	2,589
Service charges - other		5		14		9	19	15	6	14	16	15	17	130	108	112
Rental of facilities and equipment			4	10	13		19	17	6		40	17	78	203	262	277
Interest earned - external investments		92	88		104	99		121	100	78	108	105	206	1,100	1,166	1,236
Interest earned - outstanding debtors							20						46	66	70	74
Fines		6	14	15	16	10	17	12	11	16	10	9	66	200	212	225
Licences and permits		42	145	89	202	102	5	163	71		258	205	319	1,600	1,800	2,100
Agency services						106		84	125		89	100	246	750	795	843
Transfers recognised - operational		18,956		5,800		.	7,960	4,099		11,465		-	2,042	50,322	53,842	58,318
Other revenue		60	3,856		2,769	2,900	-	-	2,608	-	2,450	2,098	(14,541)	2,200	2,900	3,500
Total Revenue (excluding capital transfers and contributions)		19,302	4,319	6,170	3,354	3,493	8,040	4,749	3,196	11,666	3,249	2,848	(10,591)	59,795	64,573	70,308
Expenditure By Type	-															
Employee related costs		2,897	2,286	2,653	1,308	1,979	2,629	1,986	1,897	2,829	1,979	1,308	3,008	26,758	28,541	30,581
Remuneration of councillors		659	498	659	659	498	592	498	493	583	493	493	882	7,006	7,427	7,947
Debt impairment										2,649			350	2,999	2,475	1,525
Depreciation & asset impairment				573			968			620			266	2,427	2,810	2,950
Finance charges			11				32			42			-	85	91	98
Bulk purchases		108	145	138	88	108	108	160	98	145	81	-	120	1,300	1,600	2,000
Contracted services		161	154	160	109	160	198	128	160	160	108	160	259	1,914	2,028	2,200
Other expenditure		2,297	1,178	1,978	1,178	678	1,278	1,958	507	1,978	507	869	924	15,329	17,216	19,586
Total Expenditure		6,121	4,271	6,160	3,342	3,423	5,805	4,730	3,154	9,006	3,168	2,830	5,808	57,818	62,188	66,887
Surplus/(Deficit)		13,180	48	10	12	70	2,234	19	42	2,660	81	19	(16,399)	1,976	2,385	3,421
Transfers recognised - capital													17,910	17,910	18,914	19,990
Surplus/(Deficit) after capital transfers & contributions		13,180	48	10	12	70	2,234	19	42	2,660	81	19	1,511	19,887	21,299	23,411
Taxation													-	-	-	-
Surplus/(Deficit)	1	13,180	48	10	12	70	2,234	19	42	2,660	81	19	1,511	19,887	21,299	23,411

**LIM474 Fetakgomo - Supporting Table SA26 Budgeted monthly revenue and expenditure
(municipal vote)**

Description	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Revenue by Vote																
Vote 1 - Corporate Services		6,645	890	1,401	1,845	588	2,015	1,304	1,252	5,069	1,399	1,802	3,471	27,681	30,017	32,471
Vote 2 - Municipal Manager		984					968			710			31	2,693	2,920	3,160
Vote 3 - Budget & Treasury		2,507	1,706	1,813	309	502	1,089	542			300	30	810	9,608	10,752	12,077
Vote 4 - Community Services		4,790	1,568	898	344	1,546	900	452	479	500	500	126	1,033	13,136	13,688	14,814
Vote 5 - Technical Services		2,959	156	2,058	856	857	2,055	2,451	1,465	3,507	1,050	890	1,925	20,228	21,384	22,661
Vote 6 - Development Planning		1,418					1,013			1,879			50	4,359	4,727	5,116
Total Revenue by Vote		19,302	4,319	6,170	3,354	3,493	8,040	4,749	3,196	11,666	3,249	2,848	7,320	77,705	83,487	90,298
Expenditure by Vote to be appropriated																
Vote 1 - Corporate Services		2,418	1,459	2,427	1,568	1,236	2,109	1,989	1,148	3,545	1,291	1,144	5,486	25,819	27,878	30,905
Vote 2 - Municipal Manager		256	202	220	220	250	189	259	190	220	209	221	235	2,670	2,835	3,037
Vote 3 - Budget & Treasury		989	704	850	308	255	1,850	889	678	1,650	700	220	396	9,488	9,514	9,878
Vote 4 - Community Services		1,056	899	1,650	650	1,220	1,213	857	658	2,562	512	618	(788)	11,107	12,182	12,238
Vote 5 - Technical Services		1,200	687	490	336	210	155	251	182	356	254	179	183	4,483	5,077	5,711
Vote 6 - Development Planning		202	321	523	260	252	289	485	298	673	203	450	296	4,251	4,702	5,117
Total Expenditure by Vote		6,121	4,271	6,160	3,342	3,423	5,805	4,730	3,154	9,006	3,168	2,830	5,808	57,818	62,188	66,887
Surplus/(Deficit) before assoc.		13,181	48	10	12	70	2,235	19	42	2,660	81	17	1,512	19,887	21,299	23,411
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Deficit)	1	13,181	48	10	12	70	2,235	19	42	2,660	81	17	1,512	19,887	21,299	23,411

**LIM474 Fetakgomo - Supporting Table SA28 Budgeted monthly capital expenditure
(municipal vote)**

Description R thousand	Ref	Budget Year 2012/13												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
Multi-year expenditure to be appropriated	1															
Vote 1 - Corporate Services			12				35						36	83	57	57
Vote 2 - Municipal Manager													-	-	-	-
Vote 3 - Budget & Treasury													-	-	-	-
Vote 4 - Community Services		56	159	895	659	1,860		294	466	1,590		190	679	6,847	3,670	4,300
Vote 5 - Technical Services													-	-	-	-
Vote 6 - Development Planning													-	-	-	-
Vote 7 - Infrastructure		405			826		1,261			512		540	1,314	4,857	15,000	19,500
Vote 8 - Socio-Economic		964	412	256	896	349	305	895	56	1,106	479	260	189	6,166	450	-
Vote 9 - Local Economic Development													-	-	-	-
Capital multi-year expenditure sub-total	2	1,425	583	1,151	2,381	2,209	1,601	1,189	522	3,207	479	990	2,218	17,954	19,177	23,857
Capital single-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	2	1,425	583	1,151	2,381	2,209	1,601	1,189	522	3,207	479	990	2,218	17,954	19,177	23,857

LIM474 Fetakgomo - NOT REQUIRED - municipality does not have entities

Description R million	Ref	2008/9	2009/10	2010/11	Current Year 2011/12			2012/13 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2012/13	Budget Year +1 2013/14	Budget Year +2 2014/15
<u>Financial Performance</u>	-									
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs	-									
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
<u>Capital expenditure & funds sources</u>	-									
<i>Capital expenditure</i>										
Equity										
<u>Cash flows</u>	-									
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end										

LIM474 Fetakgomo - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand